

# Michael L. Poirier Elliott

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## Education

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### **Ph.D., Urban and Regional Studies** **1984**

Massachusetts Institute of Technology  
Environmental planning and policy, risk management, and conflict resolution  
Dissertation: *Coping with Conflicting Perceptions of Risk in Hazardous Waste Facility Siting Disputes*

### **M.C.P., City and Regional Planning** **1978**

University of California, Berkeley  
Land use planning and land economics  
Thesis: *Public Regulation of Residential Development: Impacts on Competition in the Housing Industry*

### **B.S., Urban Studies; B.S., Architecture** **1974**

Massachusetts Institute of Technology  
Urban design  
Thesis: *The Visitor at the Museum of Fine Arts: Designing for Movement Patterns and Information Needs*

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## Academic Positions

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<b>Georgia Institute of Technology</b>		<b>1984 -</b>
<b>Associate Professor</b>	Jointly Appointed to the City and Regional Planning Program and the School of Public Policy	1991 -
<b>Associate Director</b>	Center for Quality Growth and Regional Development	2010 - 2013
<b>PhD Program Director</b>	School of City and Regional Planning (previously titled Coordinator of PhD Studies for the City and Regional Planning Program)	2000 - 2010
<b>Co-Founder</b>	<i>Consortium on Negotiation and Conflict Resolution</i> (an inter-university theory-building and education center) <ul style="list-style-type: none"><li>• Associate Director (1987 - 1995)</li><li>• Director of Research (1995 - 2002)</li><li>• Executive Committee (1995 - present)</li></ul>	1987 -

<b>Co-Founder and Co-Director</b>	<i>Southeast Negotiation Network</i> (a public policy mediation center) <ul style="list-style-type: none"> <li>Co-Founder and Co-Director, with SNN operated as a university center (1986 – 1994)</li> <li>Principal and Director, with SNN operated as a private firm (1994 – present)</li> </ul>	1986 – 1994
<b>Interim Program Co-Director</b>	City and Regional Planning Program	2006 – 2007
<b>Assistant Professor</b>	Graduate City Planning Program	1985 – 1991

### University of Iowa

<b>Visiting Professor</b>	Convened and co-taught <i>Dispute Resolution</i> at the Graduate Program in Urban and Regional Planning	Spring, 1987
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### Massachusetts Institute of Technology

<b>Instructor</b>	Taught graduate and undergraduate courses in environmental impact assessment, conflict resolution and democracy in the Department of Urban Studies and Planning	1980 – 1984
<b>Instructor</b>	Convened and co-taught an Urban Design Symposium for professional planners and architects in the Harvard Graduate School of Design and the MIT Laboratory for Architecture and Planning	June, 1979 – 1981

## Research and Scholarship

	Title	Role	Dates	Directly Managed Funds		Project Description
				Source	Amount	
1.	The Consortium on Negotiation and Conflict Resolution	PI	7/91 – present	Various contributions made through the Georgia Tech Foundation	\$58,100	Support of the educational and research missions of the Consortium for the promotion of collaborative decision making and conflict management in public policy and complex organizations.

	Title	Role	Dates	Directly Managed Funds		Project Description
				Source	Amount	
2.	Case Assessment of Planning Systems in the US, Canada, UK, and Netherlands (US case study)	Consultant	1/14 - present	Israeli Ministry of the Interior	\$14,900	The Ministry is in the throes of transitioning from a top-down state-run planning system to a system that relegates more responsibility to the municipal level. The cases are designed to help the MOI understand planning processes, laws and institutions in countries with more decentralized planning.
3.	Development & Implementation of a Decision Support Tool for the Atlanta BeltLine	Co-PI	02/11 – 12/12	Atlanta Beltline, Inc. (ABI)	\$159,257	To design and build a Decision Support Tool to measure the impact of ABI and ensure accountability for effective and equitable implementation of the BeltLine, building upon and coordinating with planning activities conducted through BeltLine community engagement and planning processes.
4.	Atlanta BeltLine Eastside Trail: Population Comparison Measuring Changes in Behavior Related to Health	Investigator	2/12 – 12/12	Kaiser Permanente	\$34,996	To utilize surveys to assess how a sample of the surrounding population responds behaviorally to the construction of the walking and cycling trail.
5.	Health Impact Assessment	Co-PI	12/11 – 6/13	Georgia Department of Community Health, Division of Public Health Health Promotion and Disease Prevention Program	\$79,882 With \$40,886 added in 5/13	To provide HIA training to state and regional DPH staff, to conduct two model HIAs with DPH staff, and to provide technical assistance to DCH and training participants as needed to increase their knowledge of HIA, the use of HIA, and ways to implement an HIA in communities.

	Title	Role	Dates	Directly Managed Funds		Project Description
				Source	Amount	
6.	Health Benefits of the Atlanta BeltLine Eastside Trail: A Pre-Post Impact Assessment	Investigator	2/11 – 10/11	Beltline Partnership	\$51,251	To document existing conditions before construction and measure and enhance the potential health benefits associated with construction of a walking and cycling trail along the northeastern portion of the Atlanta BeltLine corridor.
7.	Health Impact Assessment (HIA) of the Atlanta Regional Plan 2040	Investigator	7/10 – 6/13	Pew Charitable Trust	\$145,000, with \$22,344 additional funding added in 2012	To assess health impacts of Plan 2040, to integrate the HIA process into the larger planning process to the greatest extent possible, and to develop a prototypical approach to conducting regional HIAs.
8.	Health Impact Assessment (HIA) on the Aerotropolis Atlanta Brownfield Redevelopment Project	Investigator	4/10 – 12/11	Pew Charitable Trust	\$146,000	to conduct a comprehensive HIA on the brownfield remediation and redevelopment procedures associated with the Aerotropolis project, with extensive stakeholder participation and technical assistance
9.	Estimating Safety Benefits of Context-Sensitive Design (CSD)	Investigator	3/10 – 10/11	Georgia Department of Transportation	\$160,534	To evaluate and document efforts to incorporate CSD into transportation planning, nationally and within Georgia, and to recommend approaches to more effective integration within Georgia.
10.	Assessment and Community Revitalization at 10th and Monroe	Co-PI	10/10 – 5/12	US Micro	\$20,000	To assess the regulatory and physical environment and facilitate community engagement for revitalization and redevelopment at 10th and Monroe.

	Title	Role	Dates	Directly Managed Funds		Project Description
				Source	Amount	
11.	Health Impact Assessment (HIA) on the Aerotropolis Atlanta Brownfield Redevelopment Project	Investigator	04/10 – 12/12	Pew Charitable Trust	\$146,000	to conduct a comprehensive HIA on the brownfield remediation and redevelopment procedures associated with the Aerotropolis project, with extensive stakeholder participation and technical assistance
12.	EPA Green Buildings Codes Workshop	PI	2/09 – 4/09	USEPA, Office of Policy, Economics and Innovation	\$9,100	Strategic planning and outreach efforts to expand and evaluate partnerships between EPA and building industry and code enforcement stakeholder groups, and to develop strategic directions for EPA efforts in promoting green buildings.
13.	Georgia State College of Law Curriculum Reform	PI	6/08 – 10/08	Georgia State University College of Law	\$8,000	Faculty retreat to evaluate the current curriculum and to design a process for future reform.
14.	Building Collaborative Partnerships in Environmental Risk Management	PI	12/06 – 1/08	USEPA, Offices of Air Quality Planning and Standards and of Policy, Economics, and Innovation	\$34,000	Strategic planning and outreach efforts to expand and evaluate environmental partnerships between EPA and community groups.
15.	Building Collaborative Planning in Georgia	PI	05/07 – 09/07	Fanning Institute, University of Georgia	\$7,500	Strategic planning effort to promote collaborative leadership in Georgian communities.
16.	The impact of dispute resolution frames on identity, characterization, social control and risk perception frames in Chattanooga	PI	7/03 – 2/07	Georgia Tech Foundation	\$7,900	Research into civic dialogue, sustainability and the potential for resolving environmental justice disputes.
17.	Coastal Permit Coordination Initiative	PI	5/05 – 6/06	The Georgia Conservancy	\$9,000	Process designer and facilitator for a collaborative stakeholder process designed to identify problems and opportunities associated with improving coastal development permit coordination.

	Title	Role	Dates	Directly Managed Funds		Project Description
				Source	Amount	
18.	Israeli-Palestinian Joint Environmental Mediation Service (JEMS)	Principal	2/00 – 3/06	CBI	\$42,000	Under the auspices of the Consensus Building Institute, helped initiate JEMS, a program to train and mentor Israeli and Palestinian professionals to serve as mediators, with a particular emphasis on creating Israeli-Palestinian co-mediation teams to help resolve environmental and planning disputes between Israelis and Palestinians.
19.	Evaluation of the Impact of Facilitation on Planning and Decision Making in Brownfield Pilot Projects	Co-PI	9/99 – 12/05	U.S. Environmental Protection Agency	\$80,000	Evaluate the impact of facilitators and other third party neutrals on the effectiveness of brownfield pilot projects in efforts to improve stakeholder involvement and clean-up contaminated sites.
20.	Societal Effects Of Collaborative Decision-Making In Florida: The Impact Of Environmental Conflict Resolution Institutions On Public Choice, Civic Culture and Environmental Management Systems	Co-PI	1/02 – 5/04	William and Flora Hewlett Foundation	\$75,000	Developed research protocols aimed at exploring the higher-order impacts of consensus processes and the systematic institutionalization of these processes into public policy and court-based decision processes.
		PI	7/01 – 6/02	Georgia Tech Foundation	\$6,679	
21.	The Framing of Intractable Environmental Conflicts	Georgia Tech PI	6/01 – 9/03	William and Flora Hewlett Foundation	\$37,609	Worked with a consortium of researchers (from across the US) to examine the impacts of cognitive and cultural frames (or lenses) on the intractability of environmental conflicts. Conducted research for the Chattanooga case.
		Georgia Tech PI	9/97 – 5/01		\$27,800	
22.	Inter-University Consortium on Negotiation and Conflict Resolution	PI	11/97 -6/01	William and Flora Hewlett Foundation	\$120,000	Funding for an inter-university consortium that focuses on theory building and research in the field of multi-party conflict, conflict resolution, and the institutionalization of conflict resolution into complex, public organizations.
		PI	5/94-11/97		\$200,000	
		PI	5/92-4/94		\$200,000	
		PI	5/90-4/92		\$160,000	
		PI	1/89-4/90		\$25,000	

Title	Role	Dates	Directly Managed Funds		Project Description
			Source	Amount	
23. Environmental Dispute Resolution in Israel	PI	7/98-6/00	U.S. Ambassador to Israel, Israel Center for Negotiation and Mediation; Consensus Building Institute	\$16,000	Conducted a training course for Israeli and Palestinian environmental mediators. Guided a process of conflict assessment and dispute systems design for resolving solid waste disputes in Israel. Helped develop and manage a national conference on environmental dispute management.
24. Evaluation of the Impact of the Board of Regents Dispute Resolution Initiative	PI	9/97 – 10/01	Georgia Board of Regents and the Consortium on Negotiation and Conflict Resolution	\$52,000	Evaluate the impact of the Board of Regents Dispute Resolution Initiative on the conduct and management of disputes within the Georgia University System.
25. Evaluation of Project XL Stakeholder Involvement Processes	PI	7/98-1/01	U.S. Environmental Protection Agency	\$68,700	Evaluate the effectiveness of EPA's efforts to improve stakeholder involvement in XL project planning and decision making.
26. Evaluation of Non-Road Engine Regulatory Negotiation	PI	9/97-9/00	U.S. Environmental Protection Agency	\$24,500	Evaluate the US EPA's effort to build consensus amongst stakeholders (industry, environmental and consumers) concerning the regulation of emissions from small, non-road engines.
27. Evaluation of Conflict Resolution Training Effectiveness	PI	12/97-8/98	U.S. Environmental Protection Agency	\$9,000	Evaluate the US EPA's efforts to improve negotiation and community involvement skills within the Community Based Environmental Protection Program.
28. Environmental Dispute Resolution in Germany	Process Consultant	1993 – 1997	Wissenschaftszentrum Berlin für Sozialforschung	\$22,000	Explore the transferability of U.S. environmental mediation experience to Germany.
29. Blueprint Midtown	PI	3/97-9/97	Midtown Alliance	\$15,120	Support the Midtown Community Problems Course work in urban dynamism and pedestrianization, as part of a larger planning effort for Midtown Atlanta.

	Title	Role	Dates	Directly Managed Funds		Project Description
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30.	Fostering Pollution Prevention in Mid-Sized Firms: Strategies for More Effective Technology Transfer	PI	9/94 - 9/98	Georgia Pollution Prevention Assistance Division	\$38,178	Design environmental technology transfer strategies aimed at mid-sized firms by examining environmental decision making within firms and the impact of public policy on such decisions.
		PI	8/94 - 7/95	U.S. EPA	\$9,999	
		PI	7/92 - 11/95	U.S. EPA (Hazardous Substance Research Center)	\$39,938	
		Co-PI	1/93 - 9/94	Georgia Dept. of Natural Resources	\$37,500	
31.	Symposium on the Impact of Public Policy Conflict Resolution Research	Co-PI	10/94-12/95	Fund for Dispute Resolution	\$20,000	Co-organize and chair a symposium on and critical review of current research in the public policy dispute resolution field, and its linkage to policymaking
32.	Nicaraguan Property Disputes	RA	10/94 - 4/95	The Carter Center, United Nations Development Programme, and the Government of Nicaragua	\$7,500	Design of dispute management systems to resolve conflicts over property ownership; ownership of 20% of the land in Nicaragua is disputed, thereby impeding investment and promoting political conflict.
33.	Evaluation of Facility Siting Mediation Requirements of the Georgia Solid Waste Management Act	PI	7/93-present	Georgia Department of Community Affairs	\$5,000	Evaluate the impact of mediation on efforts to site solid waste management facilities in Georgia, recommend changes to the Solid Waste Management Act; assess the impact of institutionalization on the effectiveness of public policy mediation.
		PI		Hewlett Foundation	\$8,500	
34.	Evaluation of Regulatory Negotiation for Carpet-Generated Indoor Air Emissions	PI	7/92- 12/93	U.S. Environmental Protection Agency	\$24,100	Evaluate the U.S. EPA sponsored Carpet Indoor Air Emissions Dialogue; recommend improvements in the use of negotiation and policy dialogues for establishing regulations.
35.	Environmental Management and Dispute Resolution in Kazakhstan	PI	8/92-9/93	U.S. Information Agency	\$197,535	Kazakhstan: Develop local government and public administration infrastructure for the Tengiz Oil Region of Western Kazakhstan



	Title	Role	Dates	Directly Managed Funds		Project Description
				Source	Amount	
36.	Environmental Management and Dispute Resolution in Estonia and the Baltic States	Associate	9/91-6/97	U.S. Institute for Peace (3 grants)	\$42,500	The Baltic States, with emphasis on Estonia: Training and consultancies on environmental management and policymaking with national Environmental and Economic ministries and with regional environmental advisors (11/91, 3/92 & 2/94)
37.	Environmental Management and Dispute Resolution in Russia	Associate	9/91-12/91	Search for Common Ground	\$8,250	Russia: Consultancies with the St. Petersburg City Council Ecological Commission and Lenkompriroda (regional planning); presentations before UNESCO/UNEP/ UNDP <i>International Seminar on EIAs</i> in Moscow.
38.	Impact of Growth Management on Housing Markets	PI	11/88-present	Worley, Schwartz, Garfield and Rice	\$15,000	Assess the impacts of growth management strategies on housing prices in California.
39.	Southeast Regional Groundwater Protection Strategy	Co-PI	9/93 9/92-12/93 9/92-10/93 9/91-4/92	U.S. Environmental Protection Agency	\$19,800 \$65,000 \$18,638 \$20,000	Organize and facilitate a series of consensus-building workshops involving state and federal groundwater specialists for the purpose of developing state-federal strategies for groundwater protection. Worked with Alabama to help develop a state-wide strategy for groundwater protection
40.	Atlanta Parks Management Planning	Co-PI	9/91-4/92	The Mayor's Green Ribbon Committee	\$11,022	Organize and facilitate a community congress on issues of park management and priorities.
41.	Neo-tropical Migratory Bird Conservation Program	Co-PI	10/90-3/91	National Fish and Wildlife Foundation	\$39,768	Organize and facilitate a policy dialogue involving federal, state and non-profit specialists; draft an inter-agency program for managing these species.
42.	Citizen Participation in Comprehensive Growth Management Planning	Co-PI	7/90-3/92	Gwinnett County Department of Planning	\$37,600	Facilitate a community-wide participation and consensus building process for input into comprehensive and infrastructure planning.
43.	Cobb County Historic Preservation Program	Co-PI	8/90-11/91	Cobb County Board of Commissioners	\$48,600	Provide technical support and facilitate a consensus building process to develop a county-wide Historic Preservation Program.

Title	Role	Dates	Directly Managed Funds		Project Description
			Source	Amount	
44. Improving Access to Health Care in Georgia	PI	7/90-2/92	The Access to Health Care Commission of the Georgia General Assembly	\$33,500	Assist the Commission develop recommendation for improving access to health care for the 20% of state residents who are under served.
45. Atlanta Arts and Cultural Planning Process	Co-PI	4/90-11/90	Atlanta Bureau of Cultural Affairs	\$22,000	Develop a Blueprint for Action for the cultivation and support of art and artists in Atlanta.
46. Red-Cockaded Woodpecker Management Summit	Co-PI	3/90-6/90	National Wildlife Federation	\$5,930	Organize and facilitate a scientific summit on this endangered species to focus on current knowledge and implications for forest management.
47. Solid Waste Management Planning and Analysis for the City of Atlanta	PI	8/89-2/91	Atlanta City Council	\$39,800	Provide mediation and technical support to the Atlanta Solid Waste Advisory Commission. Assess waste management planning in 50 cities across the United States
48. Higher Education Teaching Materials Grant: Historic Preservation Planning Process	PI	12/89-5/90	National Institute for Dispute Resolution, with Georgia Tech match	\$8,000	Analyze interaction and process patterns in a complex public policy mediation effort and develop teaching case materials and training exercises.
49. Project 2000	PI	11/89-5/90	City Manager's Office of Dalton	\$16,150	Assist city and county officials negotiate a cooperative management plan for growth and development in the region.
50. Affordable Housing Strategies for Metropolitan Atlanta	Co-PI	9/89-11/89	Atlanta Housing Resource Center	\$2,500	Facilitate development of a strategic plan for addressing affordable housing issues for the metropolitan area.
	Co-PI	9/88-12/88	Metropolitan Atlanta Foundation	\$1,500	
51. Big Cypress National Preserve	PI	5/89-5/90	U.S. National Park Service and the State of Florida	\$29,880	Assist the Park Service and the Commission to develop a consensus agreement concerning the Preserve General Management Plan and its implementation
52. Building the Livable City	PI	11/86-5/89	The National Endowment for the Arts, with Georgia Tech match	\$75,000	Analyze municipal efforts to achieve excellence in urban design and the factors leading to success.

	Title	Role	Dates	Directly Managed Funds		Project Description
				Source	Amount	
53.	Atlanta Solid Waste Management Project	Co-PI	9/87-4/88	Atlanta City Council	\$5,000	Design and facilitate a public education forum. Initiate a planning process for solid waste management in Atlanta.
54.	Atlanta Historic Preservation Program	PI	3/87-9/88	National Trust for Historic Preservation and local sponsors	\$27,450	Design and implement a mediated historic preservation planning process for Atlanta leading to a complete legislative rewrite.
55.	Overcoming Barriers to Greater Private Sector Involvement in Transportation	RA	7/86-4/88	U.S. Urban Mass Transportation Administration	\$7,300	Investigate private sector provision of mass transit and barriers preventing expansion of such involvement.
56.	Douglasville Quality of Life Central Development Study	Co-PI	2/86-3/87	City of Douglasville	\$19,500	Recommend a strategy for revitalizing the downtown through urban design, economic development, and transportation improvements.
57.	Central Area Study of Atlanta	RA	3/85-7/85	Central Atlanta Progress	\$3,750	Scope issues and design planning process for the \$350,000 Central Area Study sponsored by CAP and the City of Atlanta.
58.	Hazardous Waste Management Study	RA	5/84-12/84	Tufts University Center for Environmental Management (direct contract)	\$18,200	Develop research designs for three fields of hazardous waste management, including state siting processes, corporate waste management practices, and local opposition to siting hazardous waste facilities.
59.	Environmental Risk Management and Facility Siting Project	Research Fellow	9/81-5/84	Joint Center for Urban Studies of MIT and Harvard, Hewlett Foundation, Mellon Foundation	\$31,500	Conduct gaming-simulation, case and opinion survey studies of public decision making for the management of environmental and health risks associated with hazardous industrial facilities.
60.	Analysis of European Efforts to Involve Citizens in Neighborhood Revitalization and the Management of Urban Services	Asst. Project Direct-or	9/78-12/80	The German Marshall Fund	\$130,000	Coordinate the grantsmanship, research program and reporting for 15 case studies of citizen participation in Europe.

	Title	Role	Dates	Directly Managed Funds		Project Description
				Source	Amount	
61.	Patterns of Urban Growth Control Regulation	RA	9/76-5/77	Institute of Urban and Regional Development, Univ. of Cal. Berkeley	\$6,300	Conducted analytic studies of land markets and growth control regulations.
62.	The Local Impact of the Massachusetts Growth Policy Act	RA	6/76-9/76	Department of Urban Studies, MIT	\$8,500	Based on statewide interviews of local officials and citizens, evaluated the local impact of Massachusetts's growth policy act.
63.	Resource Conservation and Development Strategies for Maine	RA	5/74-9/74	MIT and Maine State Bureau of Public Lands	\$4,800	Based on stakeholder interviews, developed scenarios for the management of resource-intensive development projects and their implications for statewide governance.
64.	The Effect of Government Involvement in Housing on Social Interaction in Communities	Co-PI	5/73-9/73	National Science Foundation, Student Originated Studies Program	\$43,500	Co-manage a team of 8 undergraduate student researchers. Study the effects of government housing on recipients' primary and secondary social networks.
<b>TOTAL FUNDED RESEARCH</b>					<b>\$3,590,546</b>	

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## Additional Research Experience

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Research and Scholarship, with funding in excess of two and a half million dollars between 1979 and the present, largely focused on issues of dispute resolution, political process and environmental decision making. Relevant positions include:

- Co-Director and Principal Investigator** **Consortium on Negotiation and Conflict Resolution, of the Georgia Institute of Technology, Georgia State University and the University of Georgia, 1987 – present.** Funding Source: The William and Flora Hewlett Foundation for grants totaling \$705,000. Direct the research and education initiatives of the Consortium as they apply to issues of public policy disputes and dispute resolution. The Consortium focuses on multi-party conflicts through research, education and seminar programs associated with the sources and resolution of conflicts in fields of public policymaking, organizational decision making and international affairs.
- Research Associate** **Hazardous Waste Management Study.** 1984. Tufts University Center for Environmental Management. Develop research designs for three fields of hazardous waste management, including state siting processes, corporate waste management practices, and local opposition to siting hazardous waste facilities.

- Research Fellow** **Environmental Risk Management and Facility Siting Project.** 1981 – 1984. Joint Center for Urban Studies of MIT and Harvard, Hewlett Foundation, Mellon Foundation. Conduct gaming-simulation, case and opinion survey studies of public decision making for the management of environmental and health risks associated with hazardous industrial facilities.
- Assistant Research Director** **Analysis of European Efforts at Citizen Participation and Action in Neighborhood Revitalization and the Management of Urban Services.** 1978 – 1980. The German Marshall Fund. Coordinated the grantsmanship, research program and reporting for 15 case studies of citizen participation in Europe.

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## Publications

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### Books

1. Co-Author, as member of National Research Council's Inherently Safer Chemical Processes: The Use of Methyl Isocyanate (MIC) at Bayer Crop Science Committee, (2012), The Use of Methyl Isocyanate (MIC) at Bayer Crop Science (National Academies Press).
2. Curator, "60 Years of the Georgia Tech School of City and Regional Planning: Alumni and Studio Work," COA Stubbins Gallery, March 1 – April 8, 2013. Publication being finalized.
3. Lewicki, Roy, Barbara Gray, and Michael Elliott, editors. Making Sense of Intractable Environmental Conflicts: Concepts and Cases. (Island Press, 2003). (winner of the International Association for Conflict Management's 2004 Outstanding Book Award; reviewed by the International Journal of Environment and Pollution (21:26, 2004), Regional Studies (38:6, 8/04), Journal of the American Water Resources Association (2/04), Journal of Planning Education and Research (23:2, 2004), Administrative Science Quarterly (12/03), the Negotiation Journal (7/03), and Planning (5/03).)
4. Susskind, Lawrence, Michael Elliott, and Associates (1983). *Paternalism, Conflict and Co-Production: Learning from Citizen Action and Citizen Participation in Western Europe* (New York: Plenum Press).

### Book Chapters

5. Michael Elliott (2009). *Environmental Impact Statements* in the Encyclopedia of Environmental Ethics and Philosophy, Vol. 1, edited by J. Baird Callicott and Robert Frodeman (Farmington Hills, MI: Macmillan Reference, pp. 339-341).
6. Michael Elliott (2009). *Environmental Conflict Resolution* in the Encyclopedia of Environmental Ethics and Philosophy, Vol. 1, edited by J. Baird Callicott and Robert Frodeman (Farmington Hills, MI: Macmillan Reference, pp. 325-327).
7. Michael Elliott (2008). *Natural Resources Conflicts* in Encyclopedia of Rural America, Vol. 1, Second edition, edited by Gary A. Goreham (Millerton, NY: Grey House Publishing, pp. 172 – 176).
8. Michael Elliott (2007). *Collaborative Decisions in a "Fractured Metropolis: Institutional and Process Innovations for the Management of Conflict Resulting from Demographic Shifts and Spatial Transformations in U.S. Cities* in Wie gestalten wir Veränderungen? Herausforderungen für die Kommunen durch den demographischen Wandel (How Do We Bring About Change? Demographic Challenges Facing Local Communities), edited by Horst Zillessen and Stefan Kessen, editors (Berlin, Germany: Peter Lang, pp. 211 – 229).

9. Michael Elliott (2007). *Community Discourse and the Creation of Sustainable Urban Places: Building Civic and Mediative Capacity in Urban Design* in Wie gestalten wir Veränderungen? Herausforderungen für die Kommunen durch den demographischen Wandel (How Do We Bring About Change? Demographic Challenges Facing Local Communities), edited by Horst Zillessen and Stefan Kessen, editors (Berlin, Germany: Peter Lang, pp. 230 – 242).
10. Elliott, Michael (2003). *When the Parents Be Cancer-Free: Community Voice, Toxics, and Environmental Justice in Chattanooga, Tennessee* in *Making Sense Of Intractable Environmental Conflicts* edited by Roy Lewicki, Barbara Gray, and Michael Elliott (Washington, DC: Island Press, pp. 303 – 332).
11. Elliott, Michael and Ralph Hanke (2003). “Framing Effects in Toxic Disputes: Cross-Case Analysis” in Roy Lewicki, Barbara Gray, and Michael Elliott, editors. *Making Sense Of Intractable Environmental Conflicts*. (Washington, DC: Island Press, pp. 333 – 351).
12. Elliott, Michael, Barbara Gray, and Roy Lewicki (2003). “Lessons Learned about the Framing and Reframing of Intractable Environmental Conflicts.” in Roy Lewicki, Barbara Gray, and Michael Elliott, editors. *Making Sense Of Intractable Environmental Conflicts*. (Washington, DC: Island Press, pp. 409 – 435).
13. Elliott, Michael (1999). *The Role of Facilitators, Mediators, and Other Consensus Building Practitioners*, in Consensus Building Handbook: A Comprehensive Guide To Techniques And Strategies, edited by Lawrence Susskind, Sarah McKearnan, and Jennifer Thomas-Larmer. (Thousand Oaks, CA: Sage Publishing; pp. 199 – 240).
14. Elliott, Michael (1998). *The Use of Mediation in Resolving Environmental Disputes: in the United States. Alternative Dispute Resolution in Environmental Conflicts: Experiences in Twelve Countries*, Helmut Weidner, ed. (Berlin: edition sigma, pp. 56 – 64).
15. Elliott, Michael (1998). *Impacts of Institutionalized Mediation on a Waste Incinerator Siting Dispute: The Case of Quitman County, Georgia. Environmental Mediation: An International Review*, Helmut Weidner, ed. (Berlin: edition sigma, pp. 65 – 83).
16. Elliott, Michael (1995). *Alternative Dispute Resolution in the USA. Alternative Konfliktregelungsverfahren bei der Planung und Implementation großtechnischer Anlagen*, Katharina Holzinger and Helmut Weidner, ed. (Berlin: Wissenschaftszentrum Berlin für Sozialforschung, pp 31 – 52).
17. Elliott, Michael (1994). The Use of Mediation to Resolve Environmental Disputes: Growth, Experience and Institutional Transformation in the United States. in Mediation: Als Politischer und Sozialer Prozess. Andreas Dally et al, eds. (Loccum, Germany: Evangelische Akademie Loccum, 113 – 126).
18. Elliott, Michael (1991). *Social Conflict Assessment in the Design of Risk Management Systems*, in Risk Analysis: Prospects and Opportunities, Constantine Zervos, ed., (New York: Plenum Press, pp. 153 – 165).
19. Michael L. Poirier Elliott and R. Gregory Bourne (1990). *Resolving Development Disputes through Conflict Resolution and Collaborative Problem Solving*, in Financing Growth, Susan Robinson, ed., (Washington, D.C., Government Finance Officers Association Research Center, pp. 185 – 206).
20. Elliott, Michael (1988). *Conflict Resolution*, in Urban Planning, second edition, Anthony Catanese and James Snyder, eds. (New York: McGraw-Hill, pp. 159 – 183).
21. Susskind, Lawrence and Michael Elliott (1983). *Paternalism, Conflict and Coproduction*, in Paternalism, Conflict and Co-Production: Learning from Citizen Action and Citizen Participation in Western Europe, Lawrence Susskind and Michael Elliott, eds. (New York: Plenum Press, pp. 3 – 31).

### **Refereed Journal Articles**

22. Shmueli, Deborah, Michael Elliott and Sanda Kaufman (2006). *Frame Changes and the Management of Intractable Conflict*, Conflict Resolution Quarterly, 24:2, 207 – 218.
23. Elliott, Michael and Sanda Kaufman (2003). *Building Civic Capacity to Resolve Environmental Conflicts*, Environmental Practice 5:3, 265 – 272.
24. Elliott, Michael (2003). *Risk Perception Frames in Environmental Decision Making*, Environmental Practice 5:3, 214 – 222.
25. Elliott, Michael, Sanda Kaufman, Robert Gardner and Guy Burgess (2002), *Teaching Conflict Assessment and Frame Analysis Through Interactive Web-Based Simulations*, The International Journal of Conflict Management, 13:4, 320 – 340.
26. Elliott, Michael (1999). *Reconceiving Historic Preservation in the Modern City: Conflict and Consensus Building in Atlanta*. Journal of Planning and Architectural Research. 16:2, 149 – 163.
27. Foley, Carol and Michael Elliott (1995). *Systems Design and the Promotion of Pollution Prevention: Building More Effective Technical Assistance Programs*, Georgia Law Review 29(2): 449 – 471.
28. Arthur C.. Nelson, Michael L Poirier Elliott, and Thomas N. Debo, and (1989). *Impacts Fee Program for Fulton County, Georgia*, Journal of Urban Planning and Development, (115:1), pp. 18 – 32.
29. Elliott, Michael (1984). *Improving Community Acceptance of Hazardous Waste Facilities Through Alternative Systems for Mitigating and Managing Risk*, Hazardous Waste: A Journal for Technology, Health, Environmental and Policy Research, (1:3), pp. 397 – 410.
30. Elliott, Michael (1981). *The Impact of Growth Control Regulations on Housing Prices in California*, Journal of the American Real Estate and Urban Economics Association, (9:2), pp. 115 – 133.
31. Elliott, Michael (1981). *Pulling the Pieces Together: Amalgamation in Environmental Impact Assessment*, Environmental Impact Assessment Review, (2:1), pp. 10 – 38.
32. Susskind, Lawrence and Michael Elliott (1981). *Learning from Citizen Participation and Citizen Action in Western Europe*, The Journal of Applied Behavioral Science, (17:4), pp. 497 – 517.
33. Elliott, Michael and Lawrence Susskind (1981). *Paternalism, Conflict and Co-Production: Learning from the European Citizen Participation Experience*, Planning and Administration, (8:2), pp. 12 – 27.

### **Web-Based Publications**

34. Elliott, Michael, with Guy Burgess, Sanda Kaufmann and Robert Gardner. Co-designer and author of *Understanding Environmental Conflict* and *The Silver County Story*: a web-based simulated game-based training exercise that combines elements of negotiation simulations and case studies in an interactive environment designed to teach conflict frame analysis and conflict assessment. Constructed, 2001 – 2004. [http://www.environmentalframing.org/online-training\\_index.shtml](http://www.environmentalframing.org/online-training_index.shtml)
35. Elliott, Michael, member and co-author, *Intractable Conflict Knowledge Base Project Working Group*, a team of 30 experts in the field of intractable conflict management, to design a web-based “handbook” designed to present research and practical advice on the management of intractable conflicts. 2001 – 2004. In addition to web design and overall system specification, specific articles are shown below. <http://www.beyondintractability.org/>
36. Elliott, Michael, Tamra Pearson d'Estrée, and Sanda Kaufman (2003). “Evaluation as a Tool for Reflection” in *Beyond Intractability*. Ed. Guy Burgess and Heidi Burgess. Conflict Research Consortium, University of Colorado, Boulder, Colorado, [http://crinfo.beyondintractability.org/essay/Evaluation\\_Reflection/?nid=1268](http://crinfo.beyondintractability.org/essay/Evaluation_Reflection/?nid=1268).

37. Kaufman, Sanda, Michael Elliott and Deborah Shmueli (2003). "Frames, Framing and Reframing" in *Beyond Intractability*. Ed. Guy Burgess and Heidi Burgess. Conflict Research Consortium, University of Colorado, Boulder, Colorado. <http://crinfo.beyondintractability.org/essay/framing/>.
38. d'Estrée, Tamra Pearson, Michael Elliott and Sanda Kaufman (2003). "Evaluation as a Tool for Reflection" in *Beyond Intractability*. Ed. Guy Burgess and Heidi Burgess. Conflict Research Consortium, University of Colorado, Boulder, Colorado. <http://www.beyondintractability.org/essay/evaluation/>.

### **Other Publications**

39. Review of *Resilient Cities: Responding to Peak Oil and Climate Change* (2011), in the *Journal of Urban Technology*, 17(2):121-123.
40. Member, Editorial Advisory Committee (2007). Special Issue on *Expanding the Frontiers of Environmental and Public Policy Conflict Resolution* in ACResolution, 6:4, Summer.
41. Cook, Cindy and Michael Elliott (2007). "Expanding the Frontiers of Environmental and Public Policy Conflict Resolution, Introduction" in ACResolution, 6:4, Summer, at 9.
42. Elliott, Michael and Gregory Bourne (2005). *Evaluating the U.S. Environmental Protection Agency's Brownfields Facilitation Pilot Projects*, Report to the Conflict Prevention and Resolution Center, U.S. Environmental Protection Agency. Published at [http://www.epa.gov/brownfields/pdf/DPRA\\_Closeout\\_Report\\_BF\\_Evaluation.pdf](http://www.epa.gov/brownfields/pdf/DPRA_Closeout_Report_BF_Evaluation.pdf).
43. Elliott, Michael (2000). *Project XL: Stakeholder Involvement Evaluation*. (Washington DC: US Environmental Protection Agency, Office of Policy, Economics, and Innovation, EPA 100-R 00-024, October).
44. Elliott, Michael and Chris Carlson (1997). *Fostering "Reflective Practice."* Resolve Vol. 28 at 11.
45. Elliott, Michael (1997). *Evaluating Environmental Conflict Resolution* in Environmental Conflict Resolution in the West: Proceedings, Tucson: The University of Arizona, April 4.
46. Elliott, Michael (1997). *Mediation and the Media*. (Atlanta: The Consortium on Negotiation and Conflict Resolution. Working Paper 97-1).
47. Carol Foley, Claudia Huff, Leigh McElvaney and Michael Elliott (1995). *Highlights and Insights: Pollution Prevention in Mid-Sized Firms*. Proceedings: Georgia Resources Conference, Athens, GA, April 11.
48. Elliott, Michael, Gregory Bourne and Doug Yarn (1995) *The Facility Issues Negotiation Process of the Georgia Comprehensive Solid Waste Management Act: An Evaluation with Recommendations*. (Atlanta: The Consortium on Negotiation and Conflict Resolution. Working Paper 95-5).
49. Elliott, Michael (1995) *Managing Federal Agency Dispute Resolution Systems: An Assessment with Recommendations for the Policy Dialogue Process*. (Atlanta: The Consortium on Negotiation and Conflict Resolution. Working Paper 95-4).
50. Elliott, Michael and Carol Foley (1995). *Fostering Pollution Prevention in Mid-Sized Firms: Strategies for More Effective Technology Transfer*. Atlanta: Georgia Tech Center for Planning and Development. Report to the U. S. Environmental Protection Agency.
51. Elliott, Michael (1994). *The First Step in Baltic Clean Up: Building Environmental Management Capacity*. Concordare (7: summer, p. 5).
52. Elliott, Michael (1994). *Mediating Access to Health Care: The Georgia Experience*, Practitioner's Notebook No. 7, Consensus, 21: January.



53. Elliott, Michael (1993). *Carpet Policy Dialogue Assessment*, Report to the U. S. Environmental Protection Agency, (Atlanta: Consortium on Negotiation and Conflict Resolution, December).
54. Elliott, Michael (1993). *Book Review of Global Environmental Politics*, in *The International Journal of Conflict Management*, 4(3):280 – 283, July.
55. Elliott, Michael and Gregory Bourne (1993). *Resolving Public Disputes*, Special Issue on Alternative Dispute Resolution, Daily Report, June, pp. 24 – 27.
56. Elliott, Michael (1993). *The Social Basis of Public Policy Disputes*, in Fourteenth Annual U.S. Department of Energy Low-Level Radioactive Waste Management Conference: Conference Proceedings, (Washington, D.C.: Department of Energy, March, pp. 531 – 536).
57. Elliott, Michael (1992). *Designing Site Selection Processes for Productive Community Involvement: Negotiation and Consensus Building in Risk Management Decisions*, in Hazardous Materials/Wastes: Social Aspects of Facility Planning and Management, Conference Proceedings (Winnipeg: The Institute for Social Impact Assessment).
58. Bourne, Gregory and Michael Elliott (1992). *Report on the Beneficial Use of Dredged Material*, Report to the U.S. Environmental Protection Agency and the U.S. Army Corps of Engineers, (Atlanta: Southeast Negotiation Network, July).
59. Elliott, Michael (1991). *Book Review for The Planner as Dispute Resolver*, *Journal of the American Planning Association*, (57:2), p. 244).
60. Elliott, Michael (1990). *Implementing Urban Design Policy: An Assessment of Codified and Managerial Design Intervention Strategies Under Varying Political Cultures*, (Washington, D.C.: National Endowment for the Arts).
61. Elliott, Michael and Gregory Bourne (1990). The Atlanta Historic Preservation Mediation Process: Case Analysis, (Washington, D.C.: The National Institute for Dispute Resolution).
62. Bourne, Gregory and Michael Elliott (1990). The Atlanta Historic Preservation Mediation Process: Training Exercise, (Washington, D.C.: The National Institute for Dispute Resolution).
63. Montavo, Raphael and Michael Elliott (1990). Tall Pines: A Growth Management Dispute Resolution Training Exercise, (Tallahassee FL: The Florida Growth Management Conflict Resolution Consortium and the Consortium on Multi-Party Conflict Resolution).
64. Ars-Natura Staff and Panel Participants (1990). *Agora*, Ars Natura, 3(2), pp. 10 – 13.
65. Elliott, Michael, Gregory Bourne, Richard Collins, and Elizabeth Waters (1988). *On Its Rush to the Future, Booming Atlanta Stops to Preserve Its Past*, Consensus, (November: 2) 1988.
66. Debo, Tom, Michael Elliott, and Chris Nelson (1988). *County Begins to Develop an Impact Fee Program, Public Works*, (November: 44 – 46).
67. Susskind, Lawrence and Michael Elliott (1980). *Learning from Public Participation in Western Europe*, Urban Innovation Abroad, Special Supplement, September.

### **Editorial Work for Peer Reviewed Journals**

68. Editorial Advisory Board, Journal of the American Planning Association, 2006 – 2013.
69. Editorial Board, *Conflict Resolution Quarterly*, 2007.
70. Editorial Policy Board, Environmental Impact Assessment Review, 1985 – 1997.

71. Editor, with Marc Draisen, of a special issue of Planning and Administration on *Citizen Participation: The European Experience*, vol. 2, 1981.

### **Research Reports**

72. Michael Elliott, with Catherine Ross, Myungje Woo, Sarah Smith, Elizabeth Sanford, David Kall, Thomas Boston, Laurie Garrow, and Doug Noonan, John Kent, Gigi Song, Arthi Rao, and Anna Harkness (2012). *Development and Implementation of a Decision Support Tool for the Atlanta BeltLine: Final Report*. (Center for Quality Growth and Regional Development: July).
73. Sarah Smith, with Catherine Ross, Michael Elliott, Alexandra Frackelton, Anna Harkness, and Arthi Rao (2012). *Atlanta BeltLine Eastside Trail: Population Comparison Measuring Changes in Behavior Related to Health*. (Center for Quality Growth and Regional Development: December).
74. Sarah Smith and Michelle Rushing, with Catherine Ross, Michael Elliott, Jason Barringer, Alexandra Frackelton, John Kent and Arthi Rao (2012). *Health Impact Assessment of the Atlanta Regional Plan 2040*. (Center for Quality Growth and Regional Development: December).
75. Michael Elliott, with Thomas Douthat, Catherine Ross, Myungje Woo, and Sarah Smith, (2012). *Preliminary Assessment for Community Revitalization at 10th and Monroe*. (Center for Quality Growth and Regional Development: April).
76. Catherine Ross, Michael Elliott, Michelle Marcus, Sarah Smith, and Myungje Woo, with Alexandra Frackelton, Anna Harkness, and Margaret Lilly, Research Assistants (2012). *Health Benefits of the Atlanta BeltLine Eastside Trail: A Pre-Impact Assessment*. (Center for Quality Growth and Regional Development: January).
77. Catherine Ross, Michael Elliott, Jason Barringer, Sarah Smith, and Myungje Woo, with John Kent and Margaret Lilly, Research Assistants (2011). *Estimating the Safety Benefits of Context Sensitive Solutions (CSS)*. (Center for Quality Growth and Regional Development: December).
78. Catherine Ross, Michael Elliott, Michelle Marcus Rushing, and Jason Barringer, with Sarah Cox, Alexandra Frackelton, John Kent and Arthi Rao, Research Assistants (2011). *Aerotropolis Atlanta Brownfield Redevelopment: Health Impact Assessment*. (Center for Quality Growth and Regional Development: December).

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## **Conferences and Presentations**

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### **Conferences and Symposia Organized**

1. Member, Conference Planning Committee, Environment and Public Policy Section of the Association for Conflict Resolution Annual Conference on *Seeking Sustainability Through Collaborative Governance: Using the Full Spectrum of Collaborative Techniques, From Public Engagement to Shared Decision Making*, June 28 – 30, 2011 in Portland OR.
2. Conference Committee Co-Chair, *Managing Climate Change through Collaborative Governance* Conference (Association for Conflict Resolution's Environment and Public Policy Annual Conference), June 11-13, 2009 in Denver CO.
3. Conference Committee Member, Association for Conflict Resolution's Environment and Public Policy Annual Conference, May 19, 2008 in Tucson, AZ.

4. Conference Committee Chair, Association for Conflict Resolution's Environment and Public Policy Annual Conference, June 7 – 9, 2007 in West Palm Beach, FL.
5. Co-Organizer and Workshop Team Leader for Land Corridor Issues, *Workshop on the Southeast US Regional Planning and Sustainability*, sponsored by the Department of Defense to examine the relationship between Defense Department installations and the communities in which they reside and to promote more sustainable efforts to plan for and manage land use and environmental quality at the regional scale. April 25 – 27, 2007 in Atlanta GA.
6. Program Design Committee and Lead Facilitator, *White House Conference on Cooperative Conservation*. As the fourth White House conference to focus on conservation in the nation's history, the conference was established by Executive Order to promote natural resource and environmental conservation through more effective partnerships with state and local governments, tribes, nongovernmental organizations and individuals. A team of nine lead facilitators worked with the Conference Design Team to organize and manage dialogue amongst 1,200 invited participants. August 29th – 31, 2005. The results are available at <http://www.conservation.ceq.gov/>.
7. Co-Organizer, *In Celebration of Larry Susskind: Thirty-Five Years as a Teacher and Mentor*, an interactive workshop focused on the intellectual and academic contributions to the fields of citizen participation, collaborative planning and conflict resolution, June 26 – 27, 2005.
8. Co-organizer, Conference on the Use and Abuse of Science in the Resolution of Environmental Disputes, sponsored by the Consortium on Negotiation and Conflict Resolution, Athens, GA, May 21 – 22, 2004.
9. Working with other members of the Consortium on Negotiation and Conflict Resolution and the Permanent Court of Arbitration (in The Hague) to help the PCA initiate a program for resolving international environmental disputes. All signatories to the Hague Conventions (108 nations) have appointed a representative to both the Panel of Neutrals and the Panel of Environmental Experts. CNCR and PCA will introduce these representatives to each other and to the concepts of conflict resolution (both arbitration and mediation) through a CNCR-sponsored five-day workshop, to be held in Athens GA in the spring of 2004.
10. Co-organizer: the workshop on Building National and Regional Conflict Resolution Systems, sponsored by the Consortium on Negotiation and Conflict Resolution, and presented "Creating Dispute Management Systems for Resolving Land Tenure Disputes in Nicaragua" (Atlanta, GA March 30-31, 2001).
11. Organizer: the *Framing of Environmental Conflicts: Practitioners and Theorists Dialogue* (September 15, 2000), a one-day dialogue between researchers and alternative dispute resolution practitioners concerning the impact of cognitive and cultural framing on the intractability of environmental conflicts and the applicability of research toward resolving these disputes.
12. Co-organizer and presenter: in *Framing of Environmental Conflicts: Federal Agency Officials and Theorists Dialogue*. November 16 – 17, 2000), a two-day dialogue between researchers and environmental agency officials concerning the impact of cognitive and cultural framing on the intractability of environmental conflicts and the applicability of research toward resolving these disputes.
13. Member of the Planning and Coordinating Committee of the *Hewlett Conference on Negotiation Pedagogy* at Harvard University. This invitational conference (March 9-12, 2000) involved 100 negotiation theorists and teachers from across the country. The conference examined approaches to pedagogy, innovative teaching methods, and evaluation of the impact of these methods. Also, co-presented a three hour workshop on Innovative Pedagogical Techniques in the Teaching of Negotiation.

14. *Evaluation of ADR Practices and Institutions*. (November 1999) helped organize and conduct a joint theory-practice symposium, with a focus on evaluating the Florida experience with environmental and court-annexed ADR.
15. Co-Organizer (with Doug Yarn) a national research symposium on *Managing Disputes in the University Setting* (May 8-9, 1998). Sponsored by the Chancellor of the University System of Georgia, national administrators and researchers explored current research findings and discussed their implications for designing dispute management systems in universities.
16. Member of the Planning Committee for the Environmental and Public Policy Dispute Resolution Researcher/Practitioner Roundtable (to promote more effective links between researchers and practitioners in the field), Sponsored by RESOLVE and held in Washington DC in June 1997.
17. Co-Organizer and Co-Convener (with Doug Yarn and Greg Bourne), Southeast Conference on Environmental Policy-Making and Dispute Resolution, sponsored by the Consortium on Multi-Party Conflict Resolution. May 1995.

### **Sponsored Keynote Presentations**

18. Michael Elliott (2011), invited plenary on “Effective Monitoring and Evaluation: What Should I Be Doing Now?” presented at the Health Impact Project Annual Meeting, January 26<sup>th</sup> in Washington DC.
19. Michael Elliott, Tamra Pearson d’Estree, and Herman Karl (2009), invited plenary on “Managing Climate Change through Collaborative Decision Making and Governance: Addressing Policy Challenges Globally and Locally” presented at the Association for Conflict Resolution Annual Conference, October 8<sup>th</sup> in Atlanta GA.
20. “Stakeholder Involvement in Building Performance-Based Environmental Management”. Presented at the State-EPA Symposium on Environmental Innovation and Results, January 25, 2006. Denver CO, US EPA sponsored presentation.
21. “Collaborative Decisions in a Fractured Metropolis: Institutional and Process Innovations for the Management of Conflict Resulting from Demographic Shifts and Spatial Transformation” Presented at the Demographischer Wandel: Strategien Für Die Räumliche Planung (Demographic Change: Strategies for Urban Planning), November 15, 2005. Berlin Germany. U.S. Embassy Invited Scholar.
22. U.S. Embassy sponsored workshop on “Building Collaboration Amongst Metropolitan Communities in the United States” presented at the Amerika Haus, U.S. Embassy, November 15, 2005. Berlin, Germany. U.S. Embassy Invited Scholar.
23. “Community Discourse and the Creation of Sustainable Urban Places: Building Civic and Mediative Capacity in Urban Design” presented to the Germany Academy of Architects, November 16, 2005, Munich, Germany. U.S. Embassy Invited Scholar.
24. “Collaborative Decisions in a Fractured Metropolis: Emerging Patterns of Metropolitan Governance in the United States” presented at the U.S. Consulate Office, November 17, 2005, Heidelberg, Germany. U.S. Embassy Invited Scholar.

### **Presentations and Roundtables**

25. Michael Elliott, Catherine Ross, and Myungje Woo (2012). “Constructing and Implementing a Multi-Attribute Decision Support Tool for the Atlanta Beltline: Integrating Stakeholder Involvement and Technical Design,” presented at the ACSP Conference, November 2<sup>nd</sup> in Cincinnati OH

26. Michael Elliott, Jason Barringer, Catherine Ross, and Myungie Woo (2011). "Context Sensitive Solutions: Challenges to Implementation of More Robust Models of Transportation Planning" presented at the ACSP Conference, October 14<sup>th</sup> in Salt Lake City, UT.
27. Michael Elliott (2011). "Bureaucratic Power, Political Decision Making and the Institutionalization of Public Policy Conflict Management," presented at the International Association for Conflict Management Conference, July 4<sup>th</sup> in Istanbul, Turkey.
28. Michael Elliott (2010). "Promoting Collaboration in Brownfields Redevelopment: The U.S. Environmental Protection Agency's Facilitation Pilot Program" presented at the Urban Planning and Environment Assoc. 9th Int'l Symposium, August 4<sup>th</sup> in Guangzhou China.
29. Michael Elliott (2009). "The Effectiveness of Systemic Federal Efforts to Promote Collaboration in Local Planning and Brownfields Redevelopment: An Evaluation of the U.S. Environmental Protection Agency's Facilitation Pilot Program" presented at the Association for Collegiate Schools of Planning Annual Conference, October 1<sup>st</sup> in Crystal City, VA.
30. Michael Elliott (2009). "The Federal Government as Agent for Promoting Collaboration in Local Planning and Redevelopment: An Evaluation of the U.S. Environmental Protection Agency's Brownfields Facilitation Pilot Program" presented at the International Association for Conflict Resolution Conference, June 17<sup>th</sup> in Kyoto, Japan.
31. Michael Elliott (2009). "Managing Scientific and Technical Information in Collaborative Policy-Making: Learning From Local, Regional and International Experience: The Case of New Orleans" presented at the *Managing Climate Change through Collaborative Governance* Conference (Association for Conflict Resolution's Environment and Public Policy Annual Conference), June 12<sup>th</sup> in Denver CO.
32. Michael Elliott (2008). "Roundtable: The Future of ADR in Planning Process Research and Education: Engaging the Next Generation of Scholar/Practitioners and Researchers" presented at the Annual Association for Collegiate Schools of Planning Conference, July 10<sup>th</sup> in Chicago, IL.
33. Michael Elliott (2008). "Climate Change in the 21st Century: Challenges for the Practice of Environmental Dispute Resolution" presented at the Association for Conflict Resolution's Environment and Public Policy Annual Conference, May 21<sup>st</sup> in Tucson AZ.
34. Michael Elliott (2007). "Planning As Response To Political Culture: Impacts On Urban Design Policy and Implementation Strategies" presented at the Annual Association for Collegiate Schools of Planning Conference, Milwaukee, WI
35. Michael Elliott (2007). "Collaborative Decisions in a Fractured Metropolis: Institutional and Process Innovations for the Management of Conflict Resulting from Demographic Shifts and Spatial Transformations in U.S. Cities" presented at the International Association for Conflict Resolution Conference, July 3 in Budapest, Hungary (The paper was Runner-Up for the Best Applied Research Paper for the Conference).
36. Michael Elliott (2007). "Promoting Environmental Justice through Deliberative Democracy and Collaboration: Linking Elites and the Marginalized in Chattanooga" presented at the Association for Conflict Resolution's Environment and Public Policy Annual Conference, June 8 in West Palm Beach, FL.
37. Michael Elliott (2007). "The Potential for Land Corridor Planning" presented at the Workshop on the Southeast US Regional Planning and Sustainability, sponsored by the Department of April 25, with follow-up presentations on the 26<sup>th</sup> and 27<sup>th</sup>, 2007 in Atlanta GA.
38. Michael Elliott (2007). Organizer and facilitator of Collaborama on Limited Water and Its Impacts on Growth, at the Georgia Planning Association Conference, Atlanta, GA, March 8.

39. Michael Elliott (2006). "Collaborative Decisions In A Fractured Metropolis: Institutional And Process Innovations For Metropolitan Governance" presented at the Annual Association for Collegiate Schools of Planning Conference, Fort Worth, TX, November 10.
40. Connie Ozawa, Sanda Kaufman, Michael Elliott and Deborah Shmueli (2006). Roundtable on Key Negotiation Concepts for Planning Practice and Research, presented at the Annual Association for Collegiate Schools of Planning Conference, Fort Worth, TX, November 10.
41. Michael Elliott (2006). Session organizers and presenter, "Intractable Environmental Disputes" at the ACR Environment and Public Policy Section Conference on Collaboration and Deliberative Democracy, Cambridge, MA, June 29.
42. Michael Elliott, Karl Herman, Jennifer Peyser, and Ric Richardson (2006). Session organizers and presenters, "The Role of Science in Deliberative Democracy and Collaborative Policy-Making" at the ACR Environment and Public Policy Section Conference on Collaboration and Deliberative Democracy, Cambridge, MA, June 28.
43. Michael Elliott and Eric Sundquist (2005). "Elites And The Grassroots: The Politics of Growth Machine and Sustainable Community Development in Chattanooga and Seattle" Presented at the Annual Association for Collegiate Schools of Planning Conference, Kansas City, MO, October 27.
44. Roundtable Organizer and Presenter, with David Booher, Xavier Briggs, Xavier, Judith Innes, and Patricia Wilson (2005). "How Does Scale Alter the Way We Understand, and Practice Collaborative Planning and Democracy?" Presented at the Annual Association for Collegiate Schools of Planning Conference, Kansas City, MO, October 28.
45. Deborah Shmueli, Sanda Kaufman, and Michael Elliott (2005). "Introducing Conflict Management In Planning Curricula. A Web-Based Course Module", Poster paper presentation at the Annual Association for Collegiate Schools of Planning Conference, Kansas City, MO, October 28 & 29.
46. Elliott, Michael (2005). "Framing Joint Fact-Finding: A Conceptual Model". Presented at the Environmental Conflict Resolution Biennial Conference, Tucson, May 25.
47. Michael Elliott and Bruce Stiftel (2005). "Societal Effects Of Collaborative Decision-Making In Florida: The Impact Of Environmental Conflict Resolution Institutions On Public Choice, Civic Culture and Environmental Management Systems". Presented at the 17th Annual Conference of the International Association for Conflict Management, Seville, Spain, June 14.
48. Roundtable Organizer and Presenter, with Christopher Honeyman, Sanda Kaufman, and Andrea Schneider (2005). "Power, Politics and the Marginalization of Conflict Management". Presented at the 17th Annual Conference of the International Association for Conflict Management, Seville, Spain, June 14.
49. Sanda Kaufman, Deborah Shmueli, and Michael Elliott (2005). "Teaching Planners about Conflict Management". Poster paper presentation at the 17th Annual Conference of the International Association for Conflict Management, Seville, Spain, June 12.
50. Elliott, Michael, Ric Richardson, Karl Herman, Merrick Hoban and Pat Field, Session Organizers and Presenters, (2005). "Framing Joint Fact-Finding in Natural Resource Disputes: Local and National Perspectives," National Environmental Conflict Resolution Conference, Tucson, AZ, May 25.
51. Elliott, Michael, Greg Bourne and Lee Scharf (2004). Strategies for Promoting Collaborative Communities: Overview and Conclusions, Association for Conflict Resolution Annual Conference, Sacramento, CA, September 30.

52. Elliott, Michael (2003). "Evaluating the Impact of Consensus Building Professionals on Brownfields Redevelopment" Presented at the ACSP/AESOP International Planning Conference in Leuven, Belgium, July 11.
53. Kaufman, Sanda, Michael Elliott and Guy Burgess (2003). "Understanding Environmental Problems: An On-Line Training Program in Environmental Framing" presented at the International Association for Conflict Management Annual Conference, Melbourne, Australia, June 17.
54. Michael Elliott and Gregory Bourne (2003), *Evaluating the Impact of Consensus Building Professionals on Brownfields Redevelopment*, The Association of Collegiate Schools of Planning and the Association of European Schools of Planning Third Joint Congress, Leuven, Belgium, July 11.
55. Michael Elliott and Bruce Stiftel (2002), Systemic and Cumulative Effects of Collaborative Planning in Florida, The Association of Collegiate Schools of Planning, Baltimore, MD, November 23.
56. Kathryn Frank and Michael Elliott (2002). Impacts of Collaborative Processes: Theoretical Framework and Literature Review, The Association of Collegiate Schools of Planning, Baltimore, MD, November 23.
57. Michael Elliott (2002). Politics, Culture and Diversity: Lessons Learned from Collaborative Brownfields Redevelopment Projects, The Association for Conflict Resolution Annual Conference, San Diego, CA, August 22.
58. Michael Elliott (2002). Environmental Negotiation, The Red Clay Conference on Environmental Law and Management, Athens GA, April 5.
59. Michael Elliott (2001). *Civic discourse and the (Re)framing of environmental disputes: Environmental Justice in Chattanooga*, The Association of Collegiate Schools of Planning, Cleveland, OH, November 9-11.
60. Michael Elliott (2001). *Engaging Marginalized Communities in Civic Discourse: Identity, Characterization and Conflict Modes*, The Association for Conflict Resolution Annual Conference, October 11-13, Toronto, Canada.
61. Michael Elliott (2001). Civic Discourse and Environmental Justice in Chattanooga: The Reframing of an Intractable Conflict Through Dialogue, The National Workshop On Collaborative Research, Las Vegas, NV, August 6-8.
62. Michael Elliott (2001). Evaluation of Stakeholder Involvement in Environmental Regulatory Innovations: The US Environmental Protection Agency's Project XL Program, The International Association of Conflict Management Annual Conference, June 24-27, Paris, France.
63. Michael Elliott (2001). Evaluation of Stakeholder Involvement in Environmental Regulatory Innovations: The US Environmental Protection Agency's Project XL Program, The Conference on Evaluating Environmental and Public Policy Dispute Resolution Programs and Policies, Washington, DC, March 8-9.
64. Michael Elliott and Lee Scharf (2001). *Evaluation of Facilitation and Mediation in Brownfield Redevelopment Pilot Programs*, The Conference on Evaluating Environmental and Public Policy Dispute Resolution Programs and Policies, Washington, DC, March 8-9.
65. Elliott, Michael (2000). Stakeholder Involvement Processes and the Legitimization of Environmental Regulatory Innovation: Cases from Project XL. Annual Conference of the Association of Collegiate Schools of Planning, Atlanta, November 5.
66. Elliott, Michael. (2000). *Framing of Intractable Environmental Disputes: Applications to ADR Practice*. Annual Conference of the Society for Professionals in Dispute Resolution, Albuquerque, NM, September 15.

67. Elliott, Michael. (2000). *Evaluation of Facilitation Efforts in Brownfields Redevelopment Projects*. Annual Conference of the Society for Professionals in Dispute Resolution, Albuquerque, NM, September 14.
68. Elliott, Michael, Christopher Honeyman, Rober Dingwall and Sharon Press. (2000). *Roundtable: ADR Research: Florida's Experience, Everybody's Questions*. Annual Conference of Law and Society, Miami, May 28.
69. Michael Elliott and Guhan Subramanian. (2000). *Innovative Pedagogical Techniques in the Teaching of Negotiation* (a three hour workshop). Hewlett Negotiation Theory Centers' Conference on Negotiation Pedagogy at Harvard University, Cambridge, March 9.
70. Elliott, Michael. (1999). *Framing and Intractability in Chattanooga*. Annual Conference of the International Association of Conflict Management, San Sebastian, Spain, June 21.
71. Elliott, Michael. (1998). *The Framing Of Environmental Disputes and the Intractability of Their Resolution: The Case of Chattanooga*. Annual Conference of the American Collegiate Schools of Planning, Chicago, IL, October 22.
72. Elliott, Michael. (1998). *Enhancing Practice in Environment Dispute Resolution through Reflective Practice*. Annual Conference of the Society for Professionals in Dispute Resolution, Portland OR, October 17.
73. Elliott, Michael. (1999). *Planning, Mediation and the Practice of Deliberative Discourse*. Annual Conference of the American Collegiate Schools of Planning, Pasadena CA, November 6.
74. Elliott, Michael. (1998). *Integrating Conflict Management in the Design of Environmental Impact Assessment and Management Systems in Transitional Societies: The Case of Estonia*. Annual Conference of the International Association of Impact Assessment, Christchurch, New Zealand, April 23.
75. Elliott, Michael. (1998). *Level of Governance and the Development of Best Practices in Public Policy Dispute Resolution*. Opening plenary presentation. 5th Annual Conference of SPIDR's Environmental and Public Policy Dispute Resolution Sector, March 13.
76. Elliott, Michael. (1998). *Level of Governance and the Development of Best Practices in Public Policy Dispute Resolution*. Opening plenary presentation. 5th Annual Conference of SPIDR's Environmental and Public Policy Dispute Resolution Sector, March 13.
77. Elliott, Michael. (1997) *Dispute Systems Design: A Case Analysis*. Annual conference of the International Association for Conflict Management, Bonn Germany, June 18.
78. Elliott, Michael. (1997) *Dispute Systems Analysis and Design: Nicaraguan Land Tenure Conflicts*. Annual conference of the Association of Collegiate Schools of Planning, Ft. Lauderdale, FL, November 7.
79. Elliott, Michael. (1997) *Building Consensus in Historic Preservation*. Presented at "A Celebration of Southern Places," the annual conference of State Historic Preservation Offices. Athens, GA: November 4.
80. Elliott, Michael. (1996). *Evaluating the U.S. Environmental Protection Agency's Carpet Indoor Air Pollution Policy Dialogue Process*. 24th Annual Conference of the Society for Professionals in Dispute Resolution. Anaheim, CA: October 25.
81. Elliott, Michael (1996). *Institutionalization and Successful Collaboration*. 2nd Annual Conference of SPIDR's Environmental and Public Policy Dispute Resolution Sector, July 6.
82. Elliott, Michael. (1995) *The Facility Issues Negotiation Process of the Georgia Comprehensive Solid Waste Management Act: Institutionalizing Mediation in Public Policy Disputes*. Annual Conference of the International Association for Conflict Management. Helsingør, Denmark, June 13.



83. Elliott, Michael. (1995) *Building Capacity to Manage Environmental Disputes: Estonia and the Helsinki Commission*. Annual Conference of the International Association for Conflict Management. Helsingør, Denmark, June 12.
84. Elliott, Michael. (1995) *Promoting Pollution Prevention in Mid-Sized Corporations: Local and State Strategies*. 37th Annual Conference of the Association of Collegiate Schools of Planning. Detroit, MI: October 20.
85. Elliott, Michael. (1995). *International Dispute Resolution in the Policy Arena: Lessons from Eastern Europe and the Former Soviet States*. 23rd Annual Conference of the Society for Professionals in Dispute Resolution. Dallas, TX: September 16.
86. Elliott, Michael (1995). *Progress and Barriers to More Effective Public Policy Dispute Resolution in the United States*. Status Conference on the Planning and Implementation of Alternative Dispute Resolution to Resolve Environmental Disputes in Germany. Berlin, Germany: November 17.
87. Elliott, Michael and Carol Foley (1994) *Fostering Pollution Prevention in Mid-Sized Firms: Strategies for More Effective Program Development*, in Global Strategies for Environmental Issues: NAEP 19th Annual Conference Proceedings, New Orleans LA, June 12-15, pp. 84-89.
88. Elliott, Michael. (1994) *The Facility Issues Negotiation Process of the Georgia Comprehensive Solid Waste Management Act: Impact of Mediation Requirements*. 36th Annual Conference of the Association of Collegiate Schools of Planning. Phoenix, AZ: November 4.
89. Bill Drummond and Elliott, Michael. (1994) *The Effects of Growth Management Programs on the Prices of New and Existing Housing*. 36th Annual Conference of the Association of Collegiate Schools of Planning. Phoenix, AR: November 4.
90. Elliott, Michael. (1994). *The Public as Client: Expectations of Public Interest Groups in the Management of Environmental Dispute Resolution Processes*. 22nd Annual Conference of the Society for Professionals in Dispute Resolution. Dallas, TX: October 29.
91. Elliott, Michael and Carol Foley (1994) *Fostering Pollution Prevention in Mid-Sized Firms: Strategies for the Future*, National Conference on Promoting Pollution Prevention by Voluntary Initiatives. Williamsburg VA: June 2.
92. Elliott, Michael. (1994) *Transition in the Former Soviet Union: Managing Conflict over Environmental Clean-Up Responsibilities*. Georgia Tech Success Center Speaker Series, April 14.
93. Foley, Carol and Elliott, Michael. (1994) *Incentives and Impediments to Pollution Prevention in the Industrial Sector*, University of Georgia Law School, Red Clay Conference, Athens GA: April 16.
94. Foley, Carol and Elliott, Michael. (1994) *Pollution Prevention in Mid-Sized Firms: Impact on Technical Assistance Programs at Georgia Tech*, Spring Meeting of the National Roundtable of State Pollution Prevention Programs, Seattle WA: April 7.
95. *The Use of Mediation to Resolve Environmental Disputes: Growth, Experience and Institutional Transformation in the United States*, Invited presentation before the Working Group on Mediation as a Social and Political Process, Loccum, Germany, November 24-26, 1993.
96. *Resolving Environmental Disputes through Mediation*, Invited presentation before the Special Session on Settlement of Conflicts in Environmental Projects, 7th International Conference on Environmental Technologies, Vienna, Austria, October 22, 1993.
97. *Host Community Issues with Siting Solid Waste Facilities*, Invited presentation before the Workshop on Structural Approaches to Solid Waste Facility Siting, Knoxville, TN, June 11, 1993.

98. Invited Participant, Consultation on Reconciling Conflicts between International Trade Law and Environmental Protection, Atlanta GA, May 22-23, 1993.
99. *How do we make beneficial use projects practicable?* Conference on How to Design, Fund, and Implement Beneficial Uses of Dredged Material for Habitat Restoration and Creation, New Orleans, December 1 - 4, 1992.
100. *The Social Basis of Public Policy Disputes*, Fourteenth Annual U.S. Department of Energy Low-Level Radioactive Waste Management Conference, Phoenix, November 18 - 20, 1992.
101. *Evaluation of Dispute Resolution Systems*, 20th Annual Conference of the Society of Professionals in Dispute Resolution, Pittsburgh, October 10, 1992.
102. *Political Dimensions of International Public Policy Dispute Resolution*, 20th Annual Conference of the Society of Professionals in Dispute Resolution, Pittsburgh, October 8, 1992.
103. *The Function and Conduct of Research in the Dispute Resolution Field*, Invited Presentations before the Symposium on the Cutting Edge of Environmental Dispute Resolution Profession and Future Directions, March 12-14, 1992.
104. *Structures of Conflicts and Their Management in the Conduct of Environmental Impact Assessments*, United Nations Conference on Environmental Impact Assessment, Moscow, November 25 - 29, 1991.
105. When to Call it Quits in Resolving Disputes, SPIDR Forum, Atlanta, March 3, 1991.
106. *The Atlanta Historic Preservation Dispute and Its Resolution*, Urban Land Institute Policy Forum on Consensus-Building for Growth Management, Washington, D.C., December 3, 1990.
107. How do you select and initiate the appropriate environmental dispute resolution process, and make it work? Southeast Conference on Environmental Policy-Making and Dispute Resolution, Atlanta, November 28, 1990.
108. The Impact of Growth Management Systems on Housing Affordability: New Housing Prices in California Housing Markets, Annual Conference of the Association of Collegiate Schools of Planning, Austin TX, November 2, 1990.
109. *Risk Perceptions and Management: Lessons from Experience*, An International Symposium on Hazardous Materials and Wastes: Social Aspects of Facility Planning and Management, Toronto, October 2, 1990.
110. *Techniques for Resolving Transportation Conflicts*, 60th Annual Conference of the Institute of Transportation Engineers, Orlando, August 6, 1990.
111. *Designing Site Selection Processes for Productive Community Involvement: Negotiation and Consensus in Risk Management*, An International Symposium on Hazardous Materials and Wastes: Social Aspects of Facility Planning and Management, Toronto, October 1, 1990.
112. *The Effect of Risk Perceptions on Conflict Management in the Siting of Hazardous Facilities*, presented at the Bi-Annual Conference of the International Association for Conflict Management, Athens, June 13, 1989.
113. *Resolving Government Finance Disputes in the Management of Growth*, Plenary Speaker at the Financing Growth Conference, Government Finance Officers Association, Orlando, March 6, 1989.
114. *Social Conflict Assessment in the Design of Risk Management Systems*, presented at the Annual Conference of the Society for Risk Analysis, Washington, D. C., November 1, 1988.
115. Implementing Urban Design Policy: An Assessment of Codified and Managerial Design Intervention Strategies under Varying Political Cultures, presented at the Annual Conference of the Association of Collegiate Schools of Planning, Buffalo, October 28, 1988.

116. *Managing Public Policy Conflicts in the Urban Context*, presented at the Annual Conference of the Society for Professionals in Dispute Resolution, Los Angeles, October 22, 1988.
117. *Theoretical Lessons from the Practice of Environmental Dispute Resolution*, invited paper presented at the Fourth National Conference on Environmental Dispute Resolution, Washington, D. C., June 3, 1988.
118. *Negotiating Waste Facility Siting and Permitting Disputes*, invited paper presented at the Fourth National Conference on Environmental Dispute Resolution, Washington, D. C., June 2, 1988.
119. *Hazardous Waste Facility Siting and the Community*, invited paper presented at the Symposium on A Positive Future: Hazardous Waste Management in the Pacific Northwest sponsored by the U.S. Environmental Protection Agency, Seattle, WA, October 19, 1987.
120. *Theoretical Perspectives on Dispute Resolution in Facility Siting*, presented at the Annual Conference of the Society for Professionals in Dispute Resolution, New York City, October 23, 1987.
121. *Building the Livable City: Implementation Capacity in Urban Design*, presented at the 29th Annual Conference of the Association of Collegiate Schools of Planning, Los Angeles, November 6, 1987.
122. *The Effect of Differing Assessments of Risk in Hazardous Waste Facility Siting Negotiations*, invited paper presented at the Conservation Foundation sponsored workshop on Negotiating Hazardous Waste Facility Siting and Permitting Agreements, Washington, DC, March 12, 1987.
123. *Coping with the Sponsor, the Guardian and the Preservationist*, presented at the Annual Conference of the Society for Risk Analysis, Boston, November 12, 1986.
124. *Integrating Dispute Resolution in the Environmental Impact Assessment Process*, invited paper presented at the U.S. Environmental Protection Agency's Environmental Review Conference, Atlanta, November 20 and 21, 1986.
125. *Community Approaches to Risk Management in Facility Siting*, presented at the 27th Annual Conference of the Association of Collegiate Schools of Planning, November 1-3, 1985.
126. *Managing Risk through Mediation: Coping with Perception of Risk in Environmental Policymaking*, presented at the conference on Emerging Issues in Environmental Analysis and Planning: Implications for Professional Education, April 11-13, 1985.
127. *Evaluating Citizen Participation: Illustrations from the European Experience*, presented at the Symposium on Citizen Participation in Western Europe, Washington, D.C., May, 1980.
128. Co-author (with Lawrence Susskind), *A Survey of Local Growth Policy Committees and Their Impact*, (Massachusetts Institute of Technology: Laboratory of Architecture and Planning, October 1977).

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## Academic Teaching

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### Georgia Tech Graduate-Level Courses in Political Process, Planning Theory and Negotiation

1. Theory and History of Planning (Annually, 1999 – present)
2. PhD Seminar in Advanced Planning Theory (Semi-annually, 1992 – 2008)
3. Negotiation, Facilitation and Conflict Management (previously called Bargaining and Negotiation, Annually, 1986 – 1993, 1995, 1997, 1999 – present)
4. Political and Institutional Analysis for Planners (Annually, 1990 – 1999)
5. Planning in the Intergovernmental System (Annually, 1985 – 1989)

### **Georgia Tech Graduate-Level Courses in Environment and Urban Design**

6. Policy Tools for Environmental Management (1992, 1993, and annually 1999 – present)
7. Urban Environmental Planning and Management (Annually, 1985 – 1999),
8. Environmental Issues (1991, 1998, 1999),
9. Environmental Organizations and Political Process (Annually, 1994 – 1997),
10. Urban Design Policy and Implementation (Annually, 1989 – 1991),
11. Principles of Environmental and Energy Planning (Annually, 1985 – 1988),
12. Environmental Policy and Regulation (1985),
13. Problems in Community Planning (Annually, 1985 – 1987, 1995 and 1997), and
14. Design of the Built Environment (1988).

### **Georgia Tech Undergraduate-Level Courses**

15. Sustainability, Technology and Policy (2001)
16. Bargaining and Negotiation (Annually, 1986 – 1987) and
17. Principles of Environmental and Energy Planning (Annually, 1985 – 1987).

### **Department of Urban Studies and Planning, Massachusetts Institute of Technology, 1980 - 1984**

18. Environmental Quality Assessment (S1980, S1981).
19. Environmental Dispute Resolution (F1980).
20. PhD colloquium in Planning and Democracy (F1983, S1984).

### **Instructor Harvard Graduate School of Design and the MIT Laboratory for Architecture and Planning June, 1979; 1980; 1981**

21. Convened and jointly taught *Current Practice and Theory in Environmental Design and Planning*, a symposium for planners and architects.

### **Visiting Professor, Graduate Program in Urban and Regional Planning University of Iowa, Iowa City, Spring Semester, 1987**

22. Convened and co-taught *Dispute Resolution* to masters-level planning students.

### **Guest Lecturer**

23. Waste Management Institute, University of Tennessee, October 1987.
24. School of Architecture and Planning, Massachusetts Institute of Technology, April 1985.

### **Ph.D. Principal Dissertation Committee Chair**

1. **Thomas Douthat** (Proposal under development). Local Institutional Networks & Global Coffee: How Intermediaries Foster Resilience Through Collective Efficiency in Coffee Clusters.

2. **Elizabeth Keyser** (2013) in City and Regional Planning, *Implementing Sustainability in Large Public Organizations: Impacts of Bureaucracy*.
3. **Ann Carpenter** (2013) in City and Regional Planning, *Community Resilience and Disaster Responsiveness*.
4. **Tae-Hyoung Gim** (2013). Utility-Based Approaches to Understanding the Effects of Urban Compactness on Travel Behavior: A Case of Seoul, Korea.
5. **Jaechol Kim** (2010; co-chair) in City and Regional Planning, *Innovation-Diffusion Processes in Urban Design Movements: Application of the Model-Prototype-Adapter Framework to New Urbanism and Neighborhood Development Practices in Atlanta*.
6. **Kathryn Frank** (2009) in City and Regional Planning, *The Role of Collaboration in Everglades Restoration*.
7. **Brian Stone** (2001, co-chair) in City and Regional Planning, *A Remote Sensing Analysis of Residential Land Use, Forest Canopy Distribution, and Surface Heat Island Formation in the Atlanta Metropolitan Region*.

### **Ph.D. Dissertation Committee Member**

8. **Jason Vargo** (Advanced to candidacy, 2011). *Planning for the new urban climate: Interactions of local environmental planning and regional extreme heat*. School of City and Regional Planning, Georgia Tech.
9. **Dana Habib**. (Proposal under development). Vulnerability of U.S cities to extreme heat events due to climate change
10. **Johann Weber** (Advanced to candidacy, 2013). Institutional Structures in Support of Alternative Transportation Modes. School of City and Regional Planning, Georgia Tech.
11. **Johann Weber** (Proposal under development). Institutional Structures in Support of Alternative Transportation Modes. School of Public Policy, Georgia Tech.
12. **Lin-Han Chiang Hsieh** (2013). *An Empirical Study of Attitudes towards Green Urban Development*. School of Public Policy, Georgia Tech.
13. **Ravtosh Bal** (2012). Public Participation in Science & Technology policy: Consensus Conferences and Social Inclusion. School of Public Policy, Georgia Tech.
14. **Erik Sundquist** (2012). *Reducing Vehicle-Miles Traveled: An Argument for Land Use as a Policy Lever*. School of City and Regional Planning, Georgia Tech.
15. **Ahmed Abukhater** (2010) in City and Regional Planning at the University of Texas, Austin, *Equity in the Context of Bilateral, International Water Allocation Treaties in Arid Regions: An Interdisciplinary, Transformative Approach to Conflict Resolution* (recipient of the ACSP Marsha Ritzdorf Award for the Best Student Work on Diversity, Social Justice and the Role of Women in Planning).
16. **Mitch Moody** (2008) in City and Regional Planning, Georgia's Structurally Unemployed Workers: Do State Job Training Programs Help?
17. **Lynn Patterson** (2007) in City and Regional Planning, Local Economic Development Agencies' Support for Construction & Demolition Recycling.
18. **Sheldon Gen** (2004) in Public Policy, Meta-Analysis of Environmental Valuation Studies.
19. **Sarah Coffin** (2002) in City and Regional Planning, Brownfields' Effects on the Urban Community: A Study of Land Value and the Effects of Brownfields on the Locations of Affordable Housing.
20. **Jennifer Rivlin** (2001) in Psychology, Conflict Management Climate as a Predictor of Employment Litigation.

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## Pedagogical and Instructional Innovations

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1. Member, AICP Exam Preparation Course Design Committee and Instructor for five modules related to Planning Theory. This is an American Planning Association project that will culminate in an online course presented by APA to assist planners in preparing for the AICP exam, 5/12 to present.
2. Invited participant to Consortium on Negotiation and Conflict Resolution Workshop on Negotiation Pedagogy, a two day workshop (March 27 – 28, 2003) designed to explore specific approaches to teaching negotiation and to demonstrate training exercises developed by participants. Products included video tapes and support materials for use by other teachers.
3. Co-designer and author (with Guy Burgess, Sanda Kaufmann and Robert Gardner) of *Understanding Environmental Conflicts* a web-based simulated gaming training exercise that combines elements of negotiation simulations and case studies in an interactive environment designed to teach conflict frame analysis and conflict assessment. Constructed between 2001 – 2003.
4. Member of the Planning and Coordinating Committee of the *Hewlett Conference on Negotiation Pedagogy* at Harvard University. This invitational conference (March 9-12, 2000) involved 100 negotiation theorists and teachers from across the country. The conference examined approaches to pedagogy, innovative teaching methods, and evaluation of the impact of these methods. Also, co-presented a three hour workshop on Innovative Pedagogical Techniques in the Teaching of Negotiation.

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## Training Workshops

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1. University of North Carolina at Chapel Hill (2011), Symposium on *Divided Cities and Regions: Negotiating Conflict between People, Business and Government*, Public Policy Negotiations Training Workshop, November 3<sup>rd</sup> in Chapel Hill, NC.
2. Public Policy Dispute Resolution (2 days) Sole Instructor, MS students in Conflict Management at Kennesaw State University, CM 7320: Critical Knowledge and Skills of Conflict Management, August 27-28, 2010 in Kennesaw GA.
3. *Building Collaborative Partnerships in Environmental Risk Management - A Skills Training Workshop* (3 days). Sole Instructor, Environmental Protection Agency Region 7 and EPA Office of Air Quality Planning and Standards Outreach and Information Division, September 18 – 20, 2007 in Kansas City, KS.
4. *Public Policy Mediation and Consensus Building* (2 days). Principal Instructor, University of Georgia, Fanning Institute, June 14 – 15, 2007 in Athens, GA.
5. *Building Collaborative Partnerships in Environmental Risk Management - A Skills Training Workshop* (1 day). Sole Instructor, Environmental Protection Agency (EPA) Region 9 Air Toxics Assessment and Implementation Section and the Contra Costa Health Services Department, June 20, 2007 in Pittsburg CA.
6. *Building Collaborative Partnerships in Environmental Risk Management - A Skills Training Workshop* (3 days). Sole Instructor, US Environmental Protection Agency, Region 4 Air Toxics Assessment and Implementation Section, May 15 – 17, 2007 in Nashville, TN.

7. *Building Collaborative Partnerships in Environmental Risk Management - A Skills Training Workshop* (3 days). Sole Instructor, US Environmental Protection Agency, Region 4 Air Toxics Assessment and Implementation Section, January 23 – 25, 2007 in Atlanta, GA.
8. *Advanced Mediation Training, Level 7* (5 days). Principal Instructor, Joint Environmental Mediation Service training of Palestinian and Israeli Environmental Mediators, sponsored by the Israeli-Palestinian Center for Research and Information and the Consensus Building Institute, February 24 – 28, 2004 in Tantur, Jerusalem, Israel.
9. *Public Policy Facilitation* (3 days). Principal instructor, Ohio Commission on Dispute Resolution Training Program for civic leaders drawn from across Ohio, December 1 – 3, 2004, Columbus, Ohio.
10. *South-East Natural Resources Leadership Institute on "Creating A Community Ethic of Collaborative Problem-Solving"* (0.5 days) Guest instructor, for natural resource protection leaders from across the Southeast, March 17, 2004 in Chattanooga, TN.
11. *Advanced Mediation Training, Level 6* (6 days). Principal Instructor, Joint Environmental Mediation Service training of Palestinian and Israeli Environmental Mediators, sponsored by the Israeli-Palestinian Center for Research and Information and the Consensus Building Institute, June 5 – 10, 2002 in Antalya, Turkey.
12. *Mediating Land Use Disputes* (2 days). Principal Instructor. Sponsored by The Lincoln Institute of Land Policy. October 24 – 25, 2002 in Miami, FL.
13. *Advanced Mediation Training, Level 5* (4 days). Principal Instructor, Joint Environmental Mediation Service training of Palestinian and Israeli Environmental Mediators, sponsored by the Israeli-Palestinian Center for Research and Information and the Consensus Building Institute, October 6 – 9, 2002 in Antalya, Turkey.
14. *Mediating Land Use Disputes* (2 days) Co-Instructor. The Lincoln Institute of Land Policy. May 14 – 15, 2001 in Portland, OR.
15. Using Consensus Building to More Effectively Manage Quality of Life in the Atlanta Region (0.5 days). Sole Instructor, Leadership Atlanta. February 22, 2001 in Atlanta, GA.
16. *Building Consensus Around Economic Development and Growth Management* (0.5 days). Sole Instructor, Georgia Department of Community Affairs, Development Officers Workshop. September 27, 2000, Unicoi State Park Conference Center, GA.
17. *Advanced Facilitation Workshop* (2 days). Sole Instructor. Consortium on Negotiation and Conflict Resolution's Summer Institute for the Resolution of University-Based Conflicts. June 14 – 15, 2000, Jekyll Island, GA.
18. *Negotiations and Consensus Building in Public Affairs* (0.5 days) Sole Instructor. Leadership Atlanta. March 16, 2000. Atlanta, GA.
19. *Environmental Negotiation, Facilitation and Mediation: Principles and Techniques* (3 days) Principal Instructor. Israeli environmental government officials and civic leaders. Sponsored by the Israeli Center for Negotiation and Mediation. February 7 – 9, 2000. Tel Aviv, Israel.
20. *Planning: Perspectives, Conflict Resolution and Negotiation Management* (0.5 days) August, 1999. Taught as part of the American Tower National Zoning Seminar. Atlanta GA.
21. *Teaching Critical Thinking for Negotiation and Mediation* (0.5 days) April 1999. Co-Instructor, *Teaching Conflict Resolution* program presented by the Consortium on Negotiation and Conflict Resolution to faculty of the Georgia University System. Atlanta GA.

22. *Environmental Dispute Resolution in Israel* (3 days) January, 1999. Co-taught in a program for 200 Israeli public officials organized by the Consensus Building Institute and the Israeli Center for Negotiation and Mediation. Jerusalem, Israel.
23. *Consensus Building Skills Training for Community-Based Environmental Protection*. (3 days) April 1998. The U.S. Environmental Protection Agency, Community-Based Environmental Protection Program. Atlanta GA.
24. *Public Participation Tools and Skills for Site Teams*. (3 days) May 1997. The U.S. Environmental Protection Agency, Superfund Program. Atlanta GA.
25. *Basic ADR Training and Advanced ADR Training*. (1 day each) February 1997. The U.S. Environmental Protection Agency, Office of Enforcement. Atlanta GA.
26. *Enhanced Decision-Making Through Negotiation and Collaborative Planning*. (3 days) June 1996. Continuing Education, Georgia Tech. Atlanta GA.
27. *Promoting Cooperation in the Construction Industry: Partnering, Negotiations and Third Party Dispute Resolution Alternatives*. (3 days) November 1994. The Cives Corporation. Atlanta, Georgia.
28. *Mediating Growth Strategies Issues in Georgia*. (3 days) June 1994. Georgia Department of Community Affairs. Atlanta, Georgia.
29. *Managing Conflicts Over Environmental Clean-Up and Economic Restructuring of Former Soviet Military Bases*. (4 days) February 1994. The Estonian Ministry of the Environment, Paldiski and Sillimae residents, Tallinn and Paldiski, Estonia.
30. *Environmental Management and Dispute Resolution*. (5 days) February 1993. The Kazakhstan Ministries of Environment, Economy, Geology and Energy, Almaty Kazakhstan.
31. *Community Development Negotiations*. (1 day) May 1992. Atlanta Neighborhood Development Corporation, Atlanta, GA.
32. *Policy-Making for Regional Environmental Management, Estonia*. (5 days) March 1992. The Estonian Ministries of Environment, Labor and Economy. Tallinn, Estonia.
33. *Dispute Resolution in Environmental Management*. (4 days) November 1991. NGOs and environmental ministry staff from Armenia, Byelorussia, Kirghizia, Russia, Tadzhikistan, Ukraine and the Baltic States of Estonia, Latvia and Lithuania. Tallin, Estonia.
34. *Conflict Resolution and Management as an Alternative to Litigation*. (3 days) June 1991. Georgia Tech Education Extension. Atlanta, GA.
35. *Mediating Growth Strategies Issues*. March 1991. (3 days) Georgia Department of Community Affairs, Macon, GA.
36. *Mediation Training for Growth Management Disputes: Negotiation Skills Workshop*. (3 days) November 1990. Florida Growth Management Conflict Resolution Consortium. Orlando, FL.
37. *Mediation Training for Growth Management Disputes: Advanced Mediation Skills Workshop*. November 1990. (2 days) Florida Growth Management Conflict Resolution Consortium. Orlando, FL.
38. *Managing Conflict in Airport Noise and Land Use Planning*. (1 day each) November 1989, 1990, 1991; June, 1992, 1993. Georgia Tech Education Extension. Atlanta, GA.
39. *Negotiation Principles and Techniques for Land Management Planning*. (3 days) July 1990. U.S. Forest Service and the Georgia Center for Continuing Education. Athens, GA.
40. *Approaches to Effective Policymaking: Jean Lafitte National Historic Park*. (3 days) May 1990. U.S. National Park Service and the Delta Region Preservation Commission. New Orleans, LA.



41. *Negotiating and Managing Public Conflicts*. (3 days) May 1990. Vermont State Agency of Development and Community Affairs. Burlington, VT.
42. *Managing Public Conflicts through Negotiation and Consensus Building*. (3 days each) May 1988 & 1989 (San Francisco), March 1987, 1988 & 1989, October 1989 & April 1990 (Atlanta). Georgia Tech Education Extension, San Francisco, CA.
43. *Negotiation Skills for Government Financing of Growth*. (1 day) April 1990. U. S. Government Finance Officers Association. Cincinnati, OH.
44. Negotiation and Conflict Management Skills Training for Transportation Planners. (3 days) January 1990. Metropolitan Transportation Commission, Oakland, CA.
45. *Conflict Management Skills Training for Planners*. July 1989. (2 days) South Carolina Planning Association, Columbia, SC.
46. *Growth Management Conflict Resolution Skills Training*. (3 days) May 1989. Florida Growth Management Conflict Resolution Consortium, Tallahassee, FL.
47. *Conflict Management Training for Public Officials and Volunteer Mediators*. (3 days) March 1989. Chatham County Dispute Settlement Center, Pittsboro, NC.
48. Negotiation and Conflict Management Skills Training for Public Administrators. December 1988. (3 days) City of Phoenix, Phoenix, AZ.
49. *Conflict Management Skills Training for Planners*. (1 day) November 1988. Georgia Planning Association, Macon, GA.
50. *Conflict Management Skills Training for Planners*. (1 day) June 1988. Georgia Planning Association, Atlanta, GA.
51. *Leadership DeKalb*. (1 day) October, 1988. Facilitation of leadership training.
52. *Personal Computers in Real Estate Development*. (3 days) March 1986. Georgia Tech Education Extension, Atlanta, GA.
53. *The Planning Commissioners Institute*. (3 days) May 1985 & 1986. Georgia Tech Education Extension, Atlanta, GA.
54. *Micro-computer Applications for Planning and Development*. (3 days) August 1985. Georgia Tech Education Extension, Atlanta, GA.

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## Additional Professional Experience

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- Director** **Southeast Negotiation Network**, 1986 – present. Co-founder, Co-Director (1986 – 1999) and Director (1999 – present). SNN assists government, community and business leaders in the prevention and resolution of multi-party disputes through the use of mediation, policy dialogue, joint fact-finding and other forms of consensus building. These activities have focused on resolving disputes over solid and hazardous waste, siting and managing locally unwanted facilities, risk management policy, endangered species, resource management, and growth management. Clients include the U.S. Environmental Protection Agency, the Department of Energy, the U.S. Army Corps of Engineers, the National Park Service, the Army Environmental Policy Institute, the U.S. Council on Environmental Quality, the New York Academy of Science, and many local communities. Internationally, work has focused on dispute resolution training and process consultations for environmental management specialists from Europe (Estonia and Germany) and Asia (Israel and Kazakhstan), and land tenure specialists with the UNDP in Nicaragua.
- Facilitator** **Velsicol Chemical Corporation, Memphis Environmental Center, and Monsanto**, 1992 – 2002. Established and facilitated community advisory panels. Issues involve the management of chemical manufacturing facilities and the clean-up of superfund sites.
- Expert Witness** **Worley, Schwartz, Garfield and Rice**, San Diego CA, 1988 – 1990. Conducted research into the impacts of growth management legislation on the availability and cost of housing in the Southern California market.
- Environmental Consultant** **University Space Research Association**, Huntsville AL, 1988. Member of the Remote Sensing Synthesis Panel and consultant on environmental and facility siting decision making. Helped specify the user needs of a computerized geographic information system designed to integrate remote and locally sensed environmental data in both raster and vector format.
- Associate** **The Community Design Center**, Atlanta GA, 1986: with two colleagues, organized and conducted a citizen participation process in the Cabbagetown and Reynoldstown neighborhoods of Atlanta. The process was designed to facilitate planning for a two million dollar community fund.
- Program Planner and Mediator** **New York Academy of Science, Program on Science and Society**, New York City, 1984 – 1986: developed and helped initiate a program in dispute resolution for coping with scientific issues associated with public policymaking, with initial application to a dispute over emissions associated with resource recovery facilities.
- Designer** **Dana Hall School**, Wellesley MA, 1981 – 1983: developed a solar energy plan for renovating existing buildings and a design program for a new solar heated athletic complex.
- Environmental Planner** **Environmental Resource Limited of London**, 1980 – 1981; developed recommendations for creating an environmental impact assessment process for the national government of the Netherlands, based on an analysis of the United States EIA process.
- Executive Assistant for Program** **New York City Mayor's Office of Economic Development**, 1977 – 1978: under the auspices of the Deputy Mayor for economic development, coordinated the creation of an Office of Commercial Revitalization and the planning of a five million dollar comprehensive assistance program for local merchants. Served as OED liaison to the

- Development** Department of City Planning and as OED project manager for grants to the New York City Chamber of Commerce.
- Environmental Planner** **Marin County Department of Environmental Services**, California, 1975 – 1976: assessed the visual and land use impacts for alternative land use plans proposed for the 1,500 acre Hamilton Air Force Base.
- Program Planner** **The Design Office of the Boston Museum of Fine Arts**, 1973 – 1974: developed a public information and guidance system for Museum visitors based on interviews, observation, and the testing of maps.
- Designer and Site Planner** Architectural designs for three private residences: **McCabe Residence**, 1984, Merrimac, NH: a solar heated single-family residence, 2,100 sq. ft. on twenty acres of riverfront property. **Elliott Residence**, 1985, Hudson, NH: a conventionally heated single-family residence, 1,400 sq. ft. on a one acre lot. **McRoberts Residence**, 1975, Hollis, NH: an earth and solar heated single-family residence, 2,000 sq. ft. on a nine acre lot.

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## Professional Service

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### National and International

1. Appointed to the National Research Council Committee on Inherently Safer Chemical Processes: The Use of Methyl Isocyanate (MIC) at Bayer Crop Science Committee, 1/11 – 5/12.
2. Leadership positions with the Association for Conflict Resolution (ACR)
  - Past Co-Chair: Environment and Public Policy (EPP) Section (app. 400 member section that hosts its own annual conference, website, newsletter and other functions), 2008 – 2009
  - Co-chair: Environment and Public Policy (EPP) Section (app. 400 member section that hosts its own annual conference, website, newsletter and other functions), 2006 – 2008.
  - Member, ACR Leadership Council, 2006 – 2008.
  - Member, ACR Environment and Public Policy Leadership Council, 2005 – 2009.
  - Co-Chair, ACR/EPP Conference Committee, 2008 – 2009.
  - Member, ACR/EPP Conference Committee, 2007 – 2008.
  - Co-Chair, ACR/EPP Conference Committee, 2006 – 2007.
  - Member, ACR Environment and Public Policy Interim Leadership Council, 2004 – 2005, tasked with creating the organizational & governance structure for ACR/EPP.
  - Member, ACR/EPP Strategic Planning Committee, 2004 – 2006.
3. Lead Facilitator for Atlanta meeting, World Wide Views on Global Warming (a process involving 4,000 citizens in 38 countries who deliberated about the core issues at stake in the 2009 UN negotiations on climate change in Copenhagen), 2009.
4. Member, Peer Review Committee for the Fulbright Senior Specialists Program in Peace and Conflict Resolution Studies, Council for International Exchange of Scholars, 2003 – 2007.
5. Member, Editorial Advisory Board, *Journal of the American Planning Association*, 2006 – present.

6. Member, Planning Accreditation Board Accreditation Team for the Department of Geography and Planning, SUNY Albany, 2009 – 2010.
7. Member, University Network for Collaborative Governance, 2008 – present.
8. Founding member and ACR/EPP representative to the Ad Hoc Working Group on the Future of Collaboration and Consensus on Public Policy Issues, a national coalition of practitioners and scholars seeking to advance the effectiveness and use of collaborative decision making in policy and planning, 2006 – 2010.
9. Member, Editorial Board, *Conflict Resolution Quarterly*, 2007.
10. Co-Organizer and Workshop Team Leader for Land Corridor Issues Department of Defense, *Workshop on the Southeast US Regional Planning and Sustainability*, 2007.
11. Lead Facilitator, *White House Conference on Cooperative Conservation*. As the fourth White House conference to focus on conservation in the nation's history, the conference was established by Executive Order to promote natural resource and environmental conservation through more effective partnerships with state and local governments, tribes, nongovernmental organizations and individuals. A team of nine lead facilitators worked with the Conference Design Team to organize and manage dialogue amongst 1,200 invited participants. The Conference was held on August 29th – 31, 2005. The results are available at <http://www.conservation.ceq.gov/>.
12. Member of the Board of Trustees for Mekomot - the Environmental Mediation Institute of Israel, 2005 – 2007.
13. Member of the Policy Consensus Professionals Advisory Committee for the creation of the U.S. National Consensus Council by the U.S. Congress, 2001 – 2004.
14. Member, Annual Conference Planning Committee, International Association for Conflict Resolution, June 2001 meeting.
15. Member of the Association of Collegiate Schools of Planning Conference Host Committee (1998 – 2000).
16. U.S. Institute for Environmental Conflict Resolution
  - Member of the 15-person Advisory Panel to establish USIECR, a Congressionally-created institute whose purpose is to promote more effective environmental conflict management involving federal agencies and land, through improved practice, institutions and theory-building (1998 – 1999).
  - Member of the U. S. Institute of Environmental Conflict Resolution Roster Advisory Committee, 1998 – 2002.
17. Member of the 12 member US Environmental Protection Agency's Alternative Dispute Resolution Roster Committee (1997 – 2002). The Committee developed approaches for EPA to more effectively employ mediators and other dispute resolution professionals in the resolution of environmental disputes.
18. Society for Professionals in Dispute Resolution
  - Co-Chair of the Professional Practice Committee, Environmental and Public Policy Sector (1996 – 1999).
  - Member, Executive Committee, Environmental and Public Policy Sector (1996 – 1999).

- Member, Critical Issues Review Committee, Environmental and Public Policy Sector (1995 – 1997).
  - Chair, Intellectual Outreach Committee of the Environmental and Public Policy Sector (1992 – 1994).
19. Reviewer for
- Journal of the American Planning Association,
  - Conflict Resolution Quarterly,
  - Journal for Planning Education and Research,
  - The International Journal of Conflict Management,
  - Journal of Economic Development Quarterly,
  - Risk Journal,
  - Forest Science,
  - Journal of Environmental Planning and Management.
  - Environmental Impact Assessment Review, and
  - MIT Press.
20. Member, Editorial Policy Committee, Environmental Impact Assessment Review (1985 – 1999).
21. Member, Special Master Model Procedure Peer Review Group to develop procedural guidelines for special master proceedings under the Florida Land Use and Environmental Dispute Resolution Act (1994 – 1996).
22. Member, Editorial Policy Committee, Consensus (1988 – 1993).
23. External Reviewer for the Research Fellowship Program of the National Institute for Dispute Resolution (1987 and 1988).
24. Marketing and registration coordinator for the 27th Annual Conference of the Association of Collegiate Schools of Planning (1985).
25. Memberships in Professional Organizations
- American Planning Association (1988 – present).
  - Association for Conflict Resolution (formerly the Society of Professionals in Dispute Resolution) (1985 – present).
  - International Association for Conflict Management (1988 – present).
  - National Association of Environmental Professionals (1993 – 2009).
  - Society for Risk Analysis (1985 – 1998).

***State, Regional, Local***

26. Member, Advisory Panel, Atlanta EcoDistrict Initiative Task Force. Organized by Sustainable Atlanta, 5/12 – 12/13.

27. Member, Greater Atlanta EcoDistrict Council, the 12 person oversight committee for implementation of the EcoDistrict Initiative. Organized by Sustainable Atlanta and regional partners, 1/13 - present.
28. Member, Virginia Highlands Comprehensive Plan Steering Committee, 9/13 – present, organized by the Virginia Highland Civic Association.
29. Member, Proctor Creek Health Impact Assessment Advisory Committee, 4/13 – present, organized by the USEPA.
30. Member, Atlanta Multimodal Passenger Terminal, Sustainability Focus Group, 5/12 to present.
31. Member, Advisory Panel, Georgia Sustainability Division of the Department of Natural Resources (formerly Pollution Prevention Assistance Division), Partnership for a Sustainable Georgia (2006 – 2010).
32. Board Member, Friends of Orme Park, to protect and enhance the park (2004 – 2006).
33. Member of the Blueprint Midtown Advisory Board, the purpose of which is to provide guidance to the Midtown planning process (1997 – 2004).
34. Member, City of Atlanta Combined Sewer Overflow Review Panel to evaluate CSO options facing the city (2001).
35. Member of the Regionally Important Resource Task Force, created by the Georgia Department of Community Affairs to develop guidelines managing implementation of the RIR provisions of the Georgia Growth Strategy Act. (1996 – 1998).
36. Member, Georgia Department of Community Affairs, Mediation Issues Work Group, Georgia Growth Strategies Implementation Issues Policy Task Force, March – September, 1990.
37. Chair, Atlanta Solid Waste Advisory Commission, 1991 – 1993; Commission Vice-Chair, September 1989 – 1991; and Chair, Recycling Committee of the Solid Waste Advisory Commission, May – September 1989. The Commission was charged with developing a comprehensive proposal for the management of solid waste in the City of Atlanta.

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## Academic Service

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### System and Institute level administrative responsibilities:

1. Member, Institute Benefits Committee, AY 2013 – present.
2. Member, Provost Task Force to Review the Promotion and Tenure Process, 4/13 – present.
3. Member, GT Bicycle Infrastructure Improvement Committee, 4/11 – present.
4. Member, Provost’s Taskforce for Excellence on Defining and Supporting Interdisciplinarity, 2007 – 2008.
5. Chair, Institute Benefits Committee, AY 2002 – 2005; member from 2000 – 2006.
6. Member, GT Focused Research Committee, AY 2002 – 2004.
7. Member, Institute Committee on Dispute Resolution, 1996 – 1999.
8. Member, Georgia Tech General Assembly, 1997 – 1999.
9. Helped plan and conduct a system-wide strategic outreach meeting in support of the Regents’ Dispute Resolution Initiative, 1995.

10. Member, Search Committee, Dean of the College of Architecture, 1991 – 1992.
11. Member, President's Scholarship Program Committee, 1991– 1992.
12. Member, Outreach Task Force of the Georgia Tech Environmental Science and Technology Advisory Council, November 1989 to 1995.
13. Co-designed and facilitator for Deans' and Vice-Presidents' Strategic Planning Retreat, 1993.
14. Member, Environmental Curriculum Subcommittee of the Georgia Tech Public Policy School Transition Committee, 1889 – 1990.
15. Member, Georgia Tech International Affairs Program Transition Committee, 1989 – 1990.
16. Member, Georgia Tech Restructuring Committee on International Affairs, 1988 – 1989.

**College and School administrative responsibilities:**

17. Associate Director, Center for Quality Growth and Regional Development (2010 – 2013).
18. Curator, "60 Years of the Georgia Tech School of City and Regional Planning: Alumni and Studio Work," COA Stubbins Gallery, March 1 – April 8, 2013. Publication being finalized.
19. PhD Program Director (School of City and Regional Planning, 2009 – present); formerly Coordinator of PhD Studies (City and Regional Planning Field, 2000 – 2009).
20. Interim Co-Director, City and Regional Planning program, 2006 – 2007.
21. Member, COA Curriculum Committee, 8/12 – present.
22. Member, SCaRP R, P & T Committee, AY 2011 – present.
23. Member, Dean's Task Force on the Future of Ph.D. Education in the College of Architecture, 2007 – 2008.
24. Chair, PhD Committee, School of City and Regional Planning, AY 2009 – 2010; member, 2010 – 2012.
25. Member, Urban Design Faculty Search Committee, 2007 – 2008.
26. Chair, City and Regional Planning Search Committee (for Academic Advisor), 2008.
27. Member, College Ph.D. Committee, 1988 – 2009.
28. Member, Reappointment, Promotion and Tenure Committee, AY 2005 – present.
29. Member, Ph.D. Program Search Committee, 2003 – 2004.
30. Member, City and Regional Planning Search Committee (three positions: community development, environment and transportation searches), AY 2003 – 2005.
31. Member, City and Regional Planning Program Administrative Assistant Search, AY 2003 – 2004.
32. Member, College Awards Committee, AY 2002 – 2005.
33. Member, College Research and Scholarship Committee, AY 2002 – 2005.
34. Member, Public Finance Search Committee, AY 2003 – 2004.
35. Member, Transportation Search Committee, AY 2000 – 2004.
36. Member, CRP 50th Anniversary Program Committee, AY 2002 – 2003.
37. Member, Harry West Chair Search Committee, 2000 – 2003.

38. Member, PhD Program Search Committee, 2000 – 2001.
39. Member, College Curriculum Committee, 1996 – 2002.
40. Co-Chair, College of Architecture Joint Degree Program in Urban Design, 1988 to 2001.
41. Member of CP Director's Search Committee, 1998 – 1999.
42. Member, Architecture Director's Search Committee, 1999 – 2000.
43. Member, Ph.D. Program Strategic Planning Committee, 1997 – 2000.
44. Member, PhD Program Director Search Committee, 1993 – 1994.
45. Member, Ad Hoc COA Undergraduate Curriculum Design Committee, AY 1994 – 1996.
46. Search Committee Chair, City Planning Program: Environmental Management Position. 1994 – 1995.
47. Coordinator, Graduate City Planning Program new office complex design process, 1992 – 1994.
48. Chair, Graduate City Planning Program PhD Curriculum Revision Committee, 1993 – 1994.
49. Chair, College of Architecture Advisory Committee, 1991 – 93; Acting Chair, spring, 1990; Vice-Chair, 1989 to present; Member, October 1988 to 1993.
50. Co-Chair, College of Architecture Strategic Planning Executive Committee, 1991 – 1992.
51. Member, Graduate City Planning Program Director Search Committee, 1990 to 1991.
52. Co-Chair, Graduate City Planning Program Curriculum Revision Committee, October 1987 to June 1988.
53. Chair, Graduate City Planning Program Professional Practice Committee, May 1985 to May 1986.
54. Co-Chair of the Planning Program Research Committee (1986 – 1987).
55. Member of Faculty Search Committees (1985 – 1986, 1986 – 1987 and 1987 – 1988).
56. Member, Graduate City Planning Program Ph.D. Committee, February 1985 to present.
57. Member, Graduate City Planning Program Masters Admission Committee, 1985 and 1988.

**Administrative responsibilities within the Ivan Allen College and the School of Public Policy:**

58. Member, School of Public Policy's Environmental Faculty Search Committee, AY 2001 – 2002 and 2003 – 2004.
59. Chair, Class Size and Teaching Load Task Force, School of Public Policy, 2000.
60. Facilitator, Strategic Planning Retreat, School of Public Policy, 1997
61. Member, Graduate Admissions Committee, 1990 – 1994.
62. Member, Environmental Policy Search Committee, 1994 – 1995.
63. Member, Director's Search, School of Public Policy, 1991 – 1992.
64. Member, Policy and Environmental Analysis Search Committee, 1990 – 1991.
65. Member, Environmental Policy Search Committee, 1989 – 1990.



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## Awards and Honors

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1. Runner-Up, *Best Applied Research Paper* at the International Association for Conflict Resolution Conference, 2007.
2. *Outstanding Book Award*, International Association for Conflict Resolution, 2004.
3. *Hesburgh Teaching Fellow*, Georgia Tech, AY 2003 – 2004.
4. *Mid-Career Achievement Award*, Georgia Tech College of Architecture, 1999.
5. *Outstanding Interdisciplinary Activities Award* in recognition for "pioneering work in developing interdisciplinary collaborations and programs that have enhanced research and teaching at Georgia Tech," Georgia Tech, 1991.
6. Finalist, Outstanding Achievement in Research Program Development, Georgia Institute of Technology, 1989.
7. Georgia Planning Association *Merit Award* for the design and implementation of the Atlanta Comprehensive Historic Preservation Planning Process, 1988. The plan that emerged from the process also the *Bronze Medal Award* from the Georgia Chapter of the American Institute of Architects (1989) and the *Preservation Award* from the Georgia Trust for Historic Preservation (1989).
8. Finalist, Kellogg Foundation National Fellowship Program, 1989.
9. Finalist, M.I.T. Goodwin Award for Teaching Excellence, 1981.
10. V.O. Key Fellow of the Joint Center for Urban Studies of MIT and Harvard University, 1981 - 1984.
11. Fellow with the New York City Program in Urban Management, 1977 - 1978.